

# Slough

**BOROUGH COUNCIL**

## Draft Budget Book 2005-2006

### Capital Estimates

### Prudential Indicators

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Compiled into an Adobe Acrobat file by Paul Janik. Version 2, 8 March 2005.

# SLOUGH BOROUGH COUNCIL

## BUDGET BOOK 2005-2006

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# SLOUGH BOROUGH COUNCIL

## Budget Summary 2005/6

<i>Base Budget 2005/6</i>						
<b>Non Controllable</b>				<b>Controllable</b>	<b>Total</b>	
Central support	FRS17	Cost Of capit	Total		Cont + non control	
£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	
<b>Service Departments</b>						
Learning and Cultural Services	5,138	36	11,361	16,535	80,946	97,481
Social Services	3,526	51	765	4,342	34,368	38,710
Housing and Neighbourhood Services	1,677	24	6,851	8,552	14,825	23,377
Legal, Democratic and Development	523	16	2,235	2,774	8,692	11,466
Chief Executive	1,628	2	96	1,726	438	2,164
Human Resources	(2,092)	5	0	(2,087)	2,037	-50
Assistant Chief Executive	(3,642)	9	725	(2,908)	3,468	560
Finance Services	(8,089)	12	1,717	(6,360)	6,528	168
<b>Total - Services Departments</b>	<b>-1,331</b>	<b>155</b>	<b>23,750</b>	<b>22,574</b>	<b>151,302</b>	<b>173,876</b>
<b>Levies</b>						
Royal Berkshire Fire Authority	0	0	0	0	0	0
Environment Agency -Flood relief					71	71
Magistrates Courts						0
<b>Total Levies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71</b>	<b>71</b>
<b>Treasury Management</b>						
<b>Treasury Management</b>	<b>0</b>	<b>0</b>	<b>(23,750)</b>	<b>(23,750)</b>	<b>1,146</b>	<b>(22,604)</b>
Earmarked contingencies and other balances	302	-154		148	4,510	4,658
Transfer to/ (from) balances					-2,141	-2,141
<b>Budget Requirement excluding Parishes</b>	<b>-1,029</b>	<b>1</b>	<b>0</b>	<b>-1,028</b>	<b>154,888</b>	<b>153,860</b>
Parishes					190	190
<b>Budget Requirement including Parishes</b>	<b>-1,029</b>	<b>1</b>	<b>0</b>	<b>-1,028</b>	<b>155,078</b>	<b>154,050</b>

**Please note:**

1. Fully recharged to other departments.
2. Funding for the Fire Service has been transferred to Royal Berkshire Fire Authority from 1st April 2004.
3. Environmental Agency over 90% of funding to come from the by Department for Environment, Food and Rural Affairs (DEFRA) from 2004/05.

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# SLOUGH BOROUGH COUNCIL

## Budget Summary 2005/06

	2003/4 Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
<b><u>Service Departments</u></b>					
Learning and Cultural Services	87,373	91,115	91,163	93,123	97,481
Social Services	30,528	34,730	34,870	35,020	38,710
Housing and Neighbourhood Services	17,053	17,336	17,786	18,290	23,377
Legal, Democratic and Development Services	10,242	10,713	11,638	11,847	11,466
Chief Executive	2,353	2,415	2,416	2,416	2,164
Human Resources	36	0	33	33	(50)
Assistant Chief Executive	445	671	616	897	560
Finance & Property Services	473	368	(39)	270	168
<b>Total Service Departments</b>	<b>148,503</b>	<b>157,348</b>	<b>158,483</b>	<b>161,896</b>	<b>173,876</b>
<b><u>Levies</u></b>					
Royal Berkshire Fire Authority	1	3,275	0	0	0
Environment Agency - flood relief	2	583	66	66	71
Magistrates Courts	3	133	144	144	0
<b>Total Levies</b>		<b>3,991</b>	<b>210</b>	<b>210</b>	<b>71</b>
<b><u>Treasury Management</u></b>					
<b>Total Treasury Management</b>		<b>(16,558)</b>	<b>(16,241)</b>	<b>(17,841)</b>	<b>(22,604)</b>
Earmarked contingencies and other balances	1,032	4,224	3,089	247	4,658
Transfer to/(from) balances	3,188	756	756	1,785	(2,141)
<b>Budget Requirement excluding Parishes</b>	<b>140,156</b>	<b>146,297</b>	<b>146,297</b>	<b>146,297</b>	<b>153,860</b>
Parishes	193	192	192	192	190
<b>Budget Requirement including Parishes</b>	<b>140,349</b>	<b>146,489</b>	<b>146,489</b>	<b>146,489</b>	<b>154,050</b>

**Please note:**

1. Funding for the Fire Service has been transferred to Royal Berkshire Fire Authority from 1st April 2004.
2. Environment Agency - over 90% of funding to come from the Department for Environment, Food and Rural Affairs (DEFRA) from 2004/05.
3. The funding for Magistrates Court Levy will be provided by Central Government from 1st April 2005.



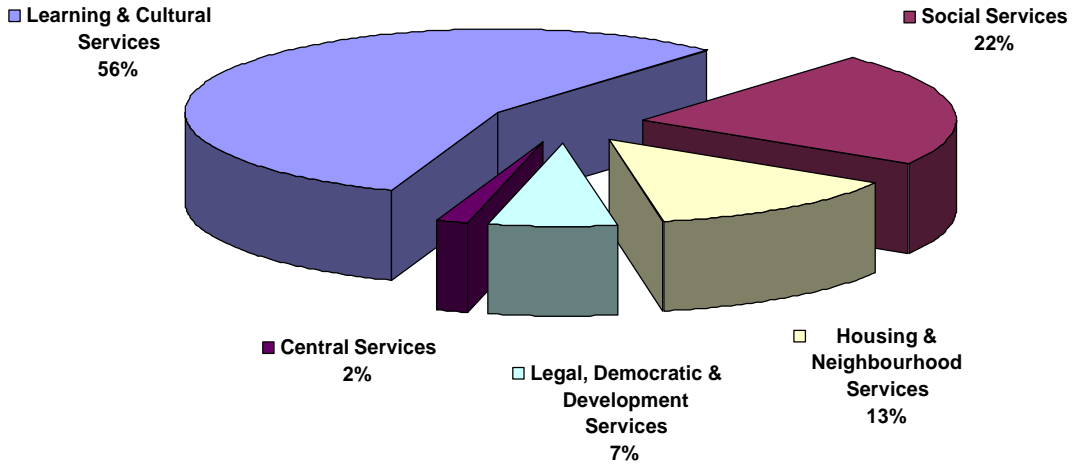
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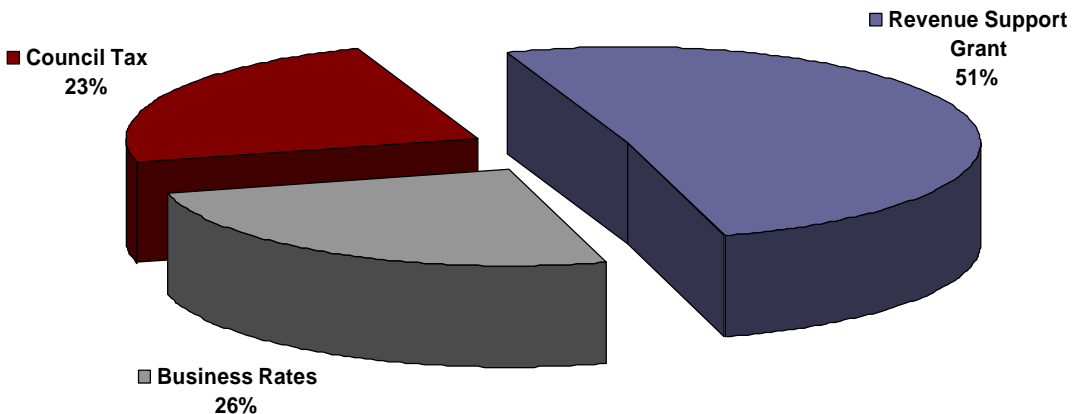
# SLOUGH BOROUGH COUNCIL

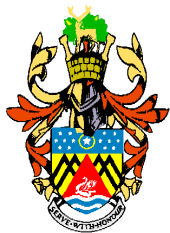
## Budget 2005/06

### Where the Money is Spent



### Where the Money Comes From





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# SLOUGH BOROUGH COUNCIL

## General Fund - Funding

	Actual 2003/04	Cabinet Approved 2004/05	Amended Budget 2004/05	Projected Out-turn 2004/05	Base Budget 2005/06
	£000	£000	£000	£000	£000
<b>Budget Requirement excluding Parishes</b>	140,156	146,297	146,297	146,297	153,860
<b>Less</b>					
<u><b>Government Grants</b></u>					
Revenue Support Grant	(70,589)	(78,185)	(78,185)	(78,185)	(78,428)
National Non Domestic Rate Pool	(36,065)	(33,858)	(33,858)	(33,858)	(39,583)
<b>Total of Government Grants</b>	<b>(106,654)</b>	<b>(112,043)</b>	<b>(112,043)</b>	<b>(112,043)</b>	<b>(118,011)</b>
Collection Fund (Surplus) / Deficit	(100)	(400)	(400)	(400)	0
SBC Demand on Collection Fund (Excluding Parishes)	33,402	33,854	33,854	33,854	35,849
SBC demand on Collection Fund (Including Parishes)	33,595	34,046	34,046	34,046	36,039
Thames Valley Police Authority	4,049	4,609	4,609	4,609	4,871
Royal Berkshire Fire Authority	1 0	1,682	1,682	1,682	1,781
<b>Total Council Tax (Including Parishes)</b>	<b>37,644</b>	<b>40,337</b>	<b>40,337</b>	<b>40,337</b>	<b>42,691</b>
<b>Council Tax Base</b>	<b>38,109.7</b>	<b>38,247.5</b>	<b>38,247.5</b>	<b>38,247.5</b>	<b>38,575.1</b>
Band D Excluding Parishes	876.47	885.16	885.16	885.16	929.33
Including Parishes	881.52	890.17	890.17	890.17	934.25

1. Funding for the Fire Service has been transferred to the Royal Berkshire Fire Authority from 1st April 2004.

# SLOUGH BOROUGH COUNCIL BUDGET SUMMARY

## 2005/06

### General Fund Reserves

	Actual 2003/04	Committee Approved 2004/05	Projected Out-turn 2004/05	Base Budget 2005/06	Projected Budget 2006/07	Projected Budget 2007/08
	£000	£000	£000	£000	£000	£000
<b><u>General Funds Balance</u></b>						
Balance as at 1st April	2,767	5,620	5,955	7,740	5,599	5,599
Transfer to / (from) Revenue account	3,188	756	1,785	(2,141)		
<b>Balance as at 31st March</b>	<b>5,955</b>	<b>6,376</b>	<b>7,740</b>	<b>5,599</b>	<b>5,599</b>	<b>5,599</b>
<b><u>Earmark Reserves</u></b>						
Department services	1,278		64			
Miscellaneous Reserves	3,056	647	3,870	5,310	5,310	5,310
I T Reserves	65	1,088	487	-	-	-
Insurance Reserves	733	926	690	663	567	496
Capital reserves	40	-	-	-	-	-
<b>Total Earmark Reserves</b>	<b>5,172</b>	<b>2,661</b>	<b>5,111</b>	<b>5,973</b>	<b>5,877</b>	<b>5,806</b>
<b>Total General Fund Reserves</b>	<b>11,127</b>	<b>9,037</b>	<b>12,851</b>	<b>11,572</b>	<b>11,476</b>	<b>11,405</b>

<b><u>School Reserves</u></b>	<b>3,181</b>	<b>1,311</b>	<b>1,311</b>	<b>1,612</b>	<b>1,612</b>	<b>1,612</b>
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# SLOUGH BOROUGH COUNCIL

## General Fund Revenue Departments Budget 2005/06

### Subjective Report

	<i>Learning&amp;C. ISB &amp; Nurs. £000</i>	<i>Learning&amp;C Excl.Schs. £000</i>	<i>Social Services £000</i>	<i>Housing &amp; Neighbourhd £000</i>	<i>Legal Dem. Developmt £000</i>	<i>Assistant Chief Exe. £000</i>	<i>Finance &amp; Property £000</i>	<i>Chief Executive £000</i>	<i>Human Resources £000</i>	<i>Grand Total £000</i>
<b>EXPENDITURE</b>										
<b>Employees</b>	56,128	11,930	19,699	8,815	5,070	2,713	3,844	318	1,682	110,199
<b>Other Employee Costs</b>	0	956	768	187	161	97	570	14	434	3,187
<b>Sub total</b>	<u>56,128</u>	<u>12,886</u>	<u>20,467</u>	<u>9,002</u>	<u>5,231</u>	<u>2,810</u>	<u>4,414</u>	<u>332</u>	<u>2,116</u>	<u>113,386</u>
<b>Premises Related Costs</b>	0	1,480	1,650	1,799	4,403	55	4,041	0	0	13,428
<b>Supplies and Services</b>	14,032	19,886	28,442	55,731	4,402	1,500	1,468	106	102	125,669
<b>Transport related Costs</b>	0	1,169	587	4,931	16	8	5	0	0	6,716
<b>Other Costs</b>	0	0	122	30	0	25	0	0	15	192
<b>Capital Financing Costs</b>	0	11,361	765	6,851	2,234	725	1,717	97	0	23,750
<b>Central Recharges</b>	0	5,227	3,652	2,346	1,802	1,023	1,879	2,966	566	19,461
<b>Total Expenditure</b>	<u>70,160</u>	<u>52,009</u>	<u>55,685</u>	<u>80,690</u>	<u>18,088</u>	<u>6,146</u>	<u>13,524</u>	<u>3,501</u>	<u>2,799</u>	<u>302,602</u>
<b>RECEIPTS</b>										
<b>Sales, Fees and Charges</b>	0	(3,076)	(7,658)	(2,478)	(4,651)	(155)	(1,815)	0	(22)	(19,855)
<b>Government Grants</b>	0	(21,217)	(6,774)	(36,204)	0	(85)	0	0	0	(64,280)
<b>Other Income</b>	0	(342)	(2,468)	(17,986)	(708)	(690)	(1,585)	0	(174)	(23,953)
<b>Central Recharges</b>	0	(53)	(75)	(645)	(1,263)	(4,656)	(9,956)	(1,337)	(2,653)	(20,638)
<b>Total Income</b>	<u>0</u>	<u>(24,688)</u>	<u>(16,975)</u>	<u>(57,313)</u>	<u>(6,622)</u>	<u>(5,586)</u>	<u>(13,356)</u>	<u>(1,337)</u>	<u>(2,849)</u>	<u>(128,726)</u>
<b>NET EXPENDITURE</b>	<u>70,160</u>	<u>27,321</u>	<u>38,710</u>	<u>23,377</u>	<u>11,466</u>	<u>560</u>	<u>168</u>	<u>2,164</u>	<u>(50)</u>	<u>173,876</u>

# SLOUGH BOROUGH COUNCIL

## General Fund Budget Variation Analysis

2005/06

	£000
<b>Base Budget 2004/2005 (excluding Parishes)</b>	<b>146,297</b>
Adjust for transfer for 2005/06 Local Government Finance Settlement	(144)
	146,153
Add Growth Items	
- See schedule Page 11	9,684
Less Savings	
-See schedule Page 11	(4,318)
Plus Inflation ( Including School inflation)	5,497
E-Govt. Customer Service Centre	1,200
Balances, Contingencies & Other	(1,459)
Transfer from General Balances	(2,897)
<b>New Budget for 2005/2006</b>	<b>153,860</b>

# SLOUGH BOROUGH COUNCIL

## Growth & Savings 2005/06 to 2007/08

	2005/06	2006/07	2007/08
	£'000	£'000	£'000
<b>GROWTH</b>			
Learning & Cultural Services	3,210	3,262	2,490
Social Services	3,581	1,865	813
Housing & Neighbourhood Services	1,028	578	250
Legal Democratic & Development Services	683	245	60
Chief Executive	0	0	0
Human Resources	127	60	25
Assistant Chief Executive	136	44	0
Finance & Property Services	919	1,172	900
<b>Total Growth</b>	<b>9,684</b>	<b>7,226</b>	<b>4,538</b>
<b>SAVINGS</b>			
Learning & Cultural Services	(658)	(160)	(140)
Social Services	(1,091)	(160)	(160)
Housing & Neighbourhood Services	(249)	0	0
Legal Democratic & Development Services	(533)	(20)	0
Chief Executive	(47)	0	0
Human Resources	(39)	0	0
Assistant Chief Executive	(575)	0	0
Finance & Property Services	(476)	(100)	(100)
Corporate / HR	(650)	0	0
<b>Total Savings</b>	<b>(4,318)</b>	<b>(440)</b>	<b>(400)</b>
<b>Net Total of Savings and Growth</b>	<b>5,366</b>	<b>6,786</b>	<b>4,138</b>

# SLOUGH BOROUGH COUNCIL

## Medium Term Financial Plan 2005/06 to 2007/08

	2005/06 £000	2006/07 £000	2007/08 £000
<b>Base Budget from Previous Year</b>	146,297	153,860	173,029
<b>Less Adjustments</b> <span style="float: right;">1</span>	(144)	0	0
<b>Adjusted Budget</b>	146,153	153,860	173,029
<b>Inflationary Commitment</b>			
Inflation - Non Schools	2,000	2,061	2,129
Inflation - Schools	2,419	2,492	2,627
Employer's superannuation contribution	1,078	555	572
 <b>Growth - Non Schools</b>	 7,634	 5,073	 2,238
<b>Growth - Schools</b>	2,050	2,153	2,300
 <b>Movement in Contingencies</b>			
E-Govt	1,200	1,100	
One-off items in 2004/05	(1,513)		
Treasury / RCCO	440	300	300
Future Borrowing Costs	(386)		386
	(259)	1,400	686
<b>Implementation of Job Evaluation Scheme</b>		767	1,088
<b>Transfer from Balances</b>	(2,897)		
<b>Savings</b>	(4,318)	(440)	(400)
 <b>TOTAL BUDGET REQUIREMENT</b>	153,860	173,029	189,597
 <b>FUNDED BY:</b>			
Revenue Support Grant	78,428		
National Non-Domestic Rates	39,583		
Council Tax	35,849		
<b>TOTAL FUNDING</b>	153,860		
 <b>Council Tax base</b>	 38,575.1		
 <b>Band D Council Tax equivalent</b>	 929.33		
<b>Council Tax increase</b>	4.99%		

1. This represents the adjustment in 2004/05 budget due to the change in the funding arrangement announced in the 2005/06 Local Government Finance Settlement.

# **SLOUGH BOROUGH COUNCIL**

## **General Fund Staffing Resources Summary**

<b>SERVICE AREA</b>	<b>2004/05 Salaries</b>	<b>2005/06 TOTAL</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 TOTAL</b>
	<b>FTE</b>	<b>£000</b>	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Learning &amp; Cultural Services</b>	356.0	11,475	339.7	10,965	479	11,444
<b>Social Services</b>	587.6	16,738	546.9	16,357	0	16,357
<b>Housing &amp; Neighbourhood Services</b>	296.2	8,728	287.2	8,428	117	8,545
<b>Legal, Democratic &amp; Development Services</b>	149.5	4,720	144.6	5,077	0	5,077
<b>Chief Executive</b>	10.5	541	5.5	318	0	318
<b>Human Resources</b>	41.7	1,483	45.2	1,591	139	1,730
<b>Assistant Chief Executive</b>	76.5	2,631	77.2	2,714	7	2,721
<b>Finance &amp; Property Services</b>	63.2	2,129	103.1	3,799	0	3,799
<b>TOTAL</b>	<b>1581.2</b>	<b>48,445</b>	<b>1549.4</b>	<b>49,249</b>	<b>742</b>	<b>49,991</b>

# SLOUGH BOROUGH COUNCIL BUDGET 2005/06

## Schedule of Basic Amount of Council Tax for All Areas (Excluding Police & Fire)

Tax Bands	Fractions	SLOUGH	LOCAL PARISHES					
			BRITWELL		COLNBOOK WITH POYLE		WEXHAM COURT	
		Council Tax (a)	Precepts (b)	Council Tax (c) a+b	Precepts (d)	Council Tax (e) a+d	Precepts (f)	Council Tax (g) a+f
		£	£	£	£	£	£	£
A	6/9	619.55	26.45	646.00	21.72	641.27	30.54	650.09
B	7/9	722.81	30.85	753.66	25.34	748.15	35.63	758.44
C	8/9	826.07	35.26	861.33	28.96	855.03	40.72	866.79
D	9/9	929.33	39.67	969.00	32.58	961.91	45.81	975.14
E	11/9	1,135.85	48.49	1,184.34	39.82	1,175.67	55.99	1,191.84
F	13/9	1,342.37	57.30	1,399.67	47.06	1,389.43	66.17	1,408.54
G	15/9	1,548.88	66.12	1,615.00	54.30	1,603.18	76.35	1,625.23
H	18/9	1,858.66	79.34	1,938.00	65.16	1,923.82	91.62	1,950.28

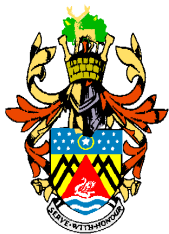
Based on Total Budget Requirement including parishes of £154,050,091  
And Budget Requirement excluding parishes of £ 153,860,328

# **LEARNING & CULTURAL SERVICES**

## **BUDGET SUMMARY**

DIRECTOR: JANET TOMLINSON

**2005-2006**



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**BOROUGH COUNCIL**

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# LEARNING & CULTURAL SERVICES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Nursery	2,168	5,954	2,258	2,258	2,092
Individual Schools' Budgets	67,500	59,694	73,156	73,156	68,067
Resources	(1,147)	7,099	(2,325)	(1,699)	7,755
School Improvement	1,858	1,845	1,802	1,802	1,683
Adult Education	664	420	420	563	425
Pupil Services	5,386	4,798	6,955	8,121	7,958
Planning & Customer Services	2,493	2,378	0	0	0
Leisure	4,657	5,023	4,999	4,974	5,419
Libraries, Arts & Information	2,749	2,933	2,946	2,896	3,038
Slough Services for Young People	1,095	1,021	1,003	1,102	1,097
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>87,423</b>	<b>91,165</b>	<b>91,213</b>	<b>93,173</b>	<b>97,534</b>
Support Cost Income/Recharges	(50)	(50)	(50)	(50)	(53)
<b>TOTAL LEARNING &amp; CULTURAL SERVICES</b>	<b>87,373</b>	<b>91,115</b>	<b>91,163</b>	<b>93,123</b>	<b>97,481</b>

# LEARNING & CULTURAL SERVICES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>91,115</b>
Earmarked contingencies and other balance transfers		(99)
Provision for Retirement benefits according to FRS 17 reg.		147
<b>Ammended Budget 2004/05</b>		<b>91,163</b>
Earmarked Reserves & Contingencies		(43)
Net Effect of Non Controllable Charges		
- FRS 17	(111)	
- Cost of Capital	701	
- Other	225	
- Corporate & Democratic Core	60	
		875
Transfer to and from Departments		50
<b>Growth - See schedule</b>	3,210	
<b>Savings - See schedule</b>	(658)	
		2,552
Inflation		2,884
<b>New Budget for 2005/2006</b>		<b>97,481</b>

# LEARNING & CULTURAL SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b>Growth</b>					
<b>Schools Block Growth</b>					
1	Passport Target (excluding inflation)	2,050	2,153	2,300	6,503
<b>LEA / Central</b>					
2	Job centre plus	3	0	0	3
3	Joint arrangements	20	0	0	20
4	Education PFI - Affordability	0	600	0	600
5	Match funding due to changes in Standard Fund Grants <sup>1</sup>	130	0	0	130
6	Standards Funds Shortfall	290	0	0	290
7	Home / School Transport Costs	208	0	0	208
8	Widening Participation in Lifelong Learning	50	50	0	100
9	Nursery Education Funding	35	0	0	35
10	Sensory Consortium Service / Occupational Therapy	63	0	0	63
11	Speech & Language Therapy	30	0	0	30
12	Youth Service Improvements	100	100	50	250
13	Safe Routes to School	70	0	0	70
14	Promoting Inclusion	0	50	50	100
15	Children's Development Team	0	20	0	20
16	PFI Contract Monitoring	0	19	0	19
<b>Sub Total (LEA / Central)</b>		<b>999</b>	<b>839</b>	<b>100</b>	<b>1,938</b>
<b>Cultural Services</b>					
17	Britwell - UK online centre	1	0	0	1
18	Library Service	50	50	0	100
19	Creative Academy	30	30	0	60
20	Arts development funding	30	60	0	90
21	Replacement of Library Computer System	50	0	0	50
22	Increased Opening Hours - Other Libraries	0	100	90	190
23	Library Stock Fund	0	30	0	30
<b>Sub Total (Cultural Services)</b>		<b>161</b>	<b>270</b>	<b>90</b>	<b>521</b>
<b>Total Growth</b>		<b>3,210</b>	<b>3,262</b>	<b>2,490</b>	<b>8,962</b>

# LEARNING & CULTURAL SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Savings 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Savings</u></b>					
1	Savings on Inflation	(160)	0	0	(160)
2	Renegotiate Slough Community Leisure Contract	(25)	0	0	(25)
3	Increase service level agreement charges	(50)	0	0	(50)
4	Restructuring of School Improvement Service	(75)	(75)	0	(150)
5	Leisure Projects and Contracts Manager Posts	(60)	0	0	(60)
6	Heart of Slough - Interim Library Staff Costs	(50)	0	0	(50)
7	Delete Growth from Grounds Maintenance	(50)	0	0	(50)
8	Dual Use Library Slough and Eton	(40)	0	0	(40)
9	Charges for Adult Learning	(25)	(10)	0	(35)
10	Charges for Learning Support Services	(20)	(50)	(15)	(85)
11	Arts Alive	(10)	0	0	(10)
12	Charges for Nursery Daycare	0	(25)	(25)	(50)
13	Reduce Leisure Contract Fee	0	0	(100)	(100)
<b>Sub Total</b>		<b>(565)</b>	<b>(160)</b>	<b>(140)</b>	<b>(865)</b>
<b><u>Corporate Savings</u></b>					
14	Target Reduction in sickness and recruitment advertising	(93)	0	0	(93)
<b>Total Savings</b>		<b>(658)</b>	<b>(160)</b>	<b>(140)</b>	<b>(958)</b>
<b>(Net Savings) / Growth</b>		<b>2,552</b>	<b>3,102</b>	<b>2,350</b>	<b>8,004</b>

# LEARNING AND CULTURAL SERVICES (EXCLUDING SCHOOLS)

## Department Staffing Resources 2005/06

This table sets out the staffing resources, in full time equivalents by service structure.

SERVICE AREA	2005/06 Salaries	2005/06 Salaries	2005/06 Wages	2005/06 Total
	FTE	£000	£000	£000
Resources	42.4	1,705	0	1,705
School Improvement	70.2	2,512	3	2,515
Adult Education	13.0	434	107	541
Pupil Services	96.9	3,290	44	3,334
Leisure and Resources	22.8	611	195	806
Libraries, Arts and Information	69.6	1,654	21	1,675
Slough Services For Young People	24.8	759	109	868
<b>TOTAL</b>	<b>339.7</b>	<b>10,965</b>	<b>479</b>	<b>11,444</b>

Previous Year	356.0	10,870	606	11,475
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**Slough**  
**BOROUGH COUNCIL**

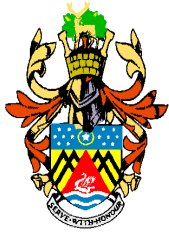
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# **SOCIAL SERVICES**

# **BUDGET SUMMARY**

DIRECTOR: DAWN WARWICK

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# SOCIAL SERVICES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
<b>Children &amp; Families Division</b>	7,809	10,756	10,918	11,068	11,998
<b>Older People's Services</b>	9,879	8,768	9,711	9,711	10,489
<b>Physical Disability &amp; Sensory Impairment Team</b>	1,598	3,207	2,237	2,237	2,691
<b>Learning Disabilities</b>	4,330	4,897	4,992	4,992	5,854
<b>Mental Health Services</b>	2,280	2,182	2,311	2,311	2,600
<b>Other Adult Services</b>	668	197	381	381	324
<b>Service Strategy, Regulation &amp; Director's Office</b>	4,037	4,796	4,393	4,393	4,829
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>30,601</b>	<b>34,803</b>	<b>34,943</b>	<b>35,093</b>	<b>38,785</b>
<b>Support Cost Income/Recharges</b>	<b>(73)</b>	<b>(73)</b>	<b>(73)</b>	<b>(73)</b>	<b>(75)</b>
<b>TOTAL SOCIAL SERVICES</b>	<b>30,528</b>	<b>34,730</b>	<b>34,870</b>	<b>35,020</b>	<b>38,710</b>

# SOCIAL SERVICES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>34,730</b>
Earmarked contingencies and other balance transfers		(119)
Provision for Retirement benefits according to FRS 17 reg.		259
<b>Ammended Budget 2004/05</b>		<b>34,870</b>
Earmarked Reserves & Contingencies		(50)
Net Effect of Non Controllable Charges		
- FRS 17	(209)	
- Cost of Capital	190	
- Other	210	
- Corporate & Democratic Core	(2)	
		189
Transfer to and from Departments		(47)
<b>Growth - See schedule</b>	3,581	
<b>Savings - See schedule</b>	(1,091)	
		2,490
Inflation		1,258
<b>New Budget for 2005/2006</b>		<b>38,710</b>

# SOCIAL SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Growth</b>					
<b>Cost Pressures from DOH &amp; Statutory Guidance</b>					
1	4 Older People services placements respite care	50	0	0	50
2	12 Mental Health delays placements	150	0	0	150
3	Laming enquiry and throughput - Investment in children & families	250	250	0	500
<b>Sub total (Cost Pressures)</b>		<b>450</b>	<b>250</b>	<b>0</b>	<b>700</b>
<b>Other Growth</b>					
4	Operations Nursing Placements	30	0	0	30
5	Mental Health Placements	25	0	0	25
6	Learning Disability Placements	125	0	0	125
7	Physical Disability Placements	25	0	0	25
8	Learning Disability Reviewing Officers	25	0	0	25
9	7 Learning Disability placements (part year effect)	350	350	0	700
10	2 Learning Disability Daycare placements (part year effect)	60	60	0	120
11	2 Physical Disability placements	50	50	0	100
12	5 Mental Health placements	200	200	0	400
13	Committed Growth to suppliers - Children & Families	200	150	150	500
14	Committed Growth to suppliers - Community Care	200	200	200	600
15	Job Evaluation and trainees	125	125	63	313
<b>Sub Total (Other)</b>		<b>1,415</b>	<b>1,135</b>	<b>413</b>	<b>2,963</b>
<b>Children &amp; Families</b>					
16	0-19 Team	50	55	0	105
17	Recruitment & Retention	150	50	50	250
18	Hillingdon Judgement	150	0	0	150
<b>Sub Total (Children &amp; Families)</b>		<b>350</b>	<b>105</b>	<b>50</b>	<b>505</b>
<b>Community Care</b>					
19	Direct Payments / Homecare pressures	250	100	100	450
20	Disabled Facilities Grants Top-ups	50	0	0	50
21	2 Physical Disability placements	100	100	100	300
22	5 Older People Service placement 5@30	150	150	150	450
23	Increase in Care Programme Approach	30	0	0	30
<b>Sub Total (Community Care)</b>		<b>580</b>	<b>350</b>	<b>350</b>	<b>1,280</b>
<b>Commissioning &amp; Quality Standard</b>					
24	Record Officer - Freedom of Information Act	0	25	0	25
25	Training Budget 20 Additional staff @ £2k	40	0	0	40
<b>Sub Total (Commissioning &amp; Quality Standard)</b>		<b>40</b>	<b>25</b>	<b>0</b>	<b>65</b>
<b>Government Grant not being transferred into FSS</b>					
26	2 Respite Care beds nursing homes	50	0	0	50
27	2 Older People Service reviewing officers ASCG	60	0	0	60
28	Transfer of grant fund into core budget	576	0	0	576
<b>Sub Total (Government Grant)</b>		<b>686</b>	<b>0</b>	<b>0</b>	<b>686</b>
<b>Finance &amp; Business Resources</b>					
29	Portakabin Rental	60	0	0	60
<b>Total Growth</b>		<b>3,581</b>	<b>1,865</b>	<b>813</b>	<b>6,259</b>

# SOCIAL SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Savings 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b><u>Savings</u></b>					
<b>Children &amp; Families</b>					
1	Residential / Fostering / Adoption Placements	(100)	0	0	(100)
<b>Sub Total (Children &amp; Families)</b>		<b>(100)</b>	<b>0</b>	<b>0</b>	<b>(100)</b>
<b>Community Care</b>					
2	Reduce Learning Disability Placements to 5	(50)	(100)	(100)	(250)
3	Reduce Learning Disability Daycare by 2 places	(30)	(60)	(60)	(150)
4	Sickness Management	(50)	0	0	(50)
<b>Sub Total (Community Care)</b>		<b>(130)</b>	<b>(160)</b>	<b>(160)</b>	<b>(450)</b>
<b>Finance &amp; Business Resources</b>					
5	Grants Post	(16)	0	0	(16)
6	Efficiency savings	(296)	0	0	(296)
<b>Sub Total (Finance &amp; Business Resources)</b>		<b>(312)</b>	<b>0</b>	<b>0</b>	<b>(312)</b>
<b>Other</b>					
7	Additional specific grant being used to fund growth	(210)	0	0	(210)
8	Procurement Savings	(200)	0	0	(200)
<b>Sub Total (Other)</b>		<b>(410)</b>	<b>0</b>	<b>0</b>	<b>(410)</b>
<b><u>Corporate Savings</u></b>					
9	Target Reduction in sickness and recruitment advertising	(139)	0	0	(139)
<b>Total Savings</b>		<b>(1,091)</b>	<b>(160)</b>	<b>(160)</b>	<b>(1,411)</b>
<b>(Net Savings) / Growth</b>		<b>2,490</b>	<b>1,705</b>	<b>653</b>	<b>4,848</b>

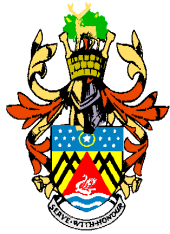
# SOCIAL SERVICES

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Children &amp; Families Division</b>	221.8	6,974	0	6,974
<b>Older People's Services</b>	150.6	3,834	0	3,834
<b>Physical Disability &amp; Sensory Impairment Team</b>	13.6	390	0	390
<b>Learning Disabilities</b>	67.0	1,871	0	1,871
<b>Mental Health Services</b>	29.8	952	0	952
<b>Other Adult Services</b>	7.0	171	0	171
<b>Service Strategy, Regulation &amp; Director's Office</b>	57.1	2,165	0	2,165
<b>TOTAL</b>	<b>546.9</b>	<b>16,357</b>	<b>0</b>	<b>16,357</b>

<b>Previous Year</b>	<b>587.6</b>	<b>16,738</b>	<b>0</b>	<b>16,738</b>
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**BOROUGH COUNCIL**

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**HOUSING &  
NEIGHBOURHOOD  
SERVICES**

**BUDGET SUMMARY**

DIRECTOR:

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# HOUSING & NEIGHBOURHOOD SERVICES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Business Services	4,795	4,382	4,459	4,292	430
Council Tax, Benefits & Systems Support	3,383	2,091	2,120	2,573	2,610
Environment & Customer Services	11,159	12,235	12,334	12,718	13,264
Partnership Contracts	(435)	(415)	(414)	(414)	(501)
Policy & Neighbourhood Renewals	3,052	4,130	4,140	3,968	8,562
Property Services	1,092	1,218	0	0	0
Tenant Services	16	(22)	(22)	(16)	(35)
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>23,062</b>	<b>23,619</b>	<b>22,617</b>	<b>23,121</b>	<b>24,330</b>
Support Cost Income/Recharges	(6,009)	(6,283)	(4,831)	(4,831)	(953)
<b>TOTAL H &amp; N SERVICES</b>	<b>17,053</b>	<b>17,336</b>	<b>17,786</b>	<b>18,290</b>	<b>23,377</b>

# HOUSING & NEIGHBOURHOOD SERVICES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>17,336</b>
Earmarked contingencies and other balance transfers		318
Provision for Retirement benefits according to FRS 17 reg.		132
<b>Ammended Budget 2004/05</b>		<b>17,786</b>
Earmarked Reserves & Contingencies		217
Net Effect of Non Controllable Charges		
- FRS 17	(108)	
- Cost of Capital	3,406	
- Other	108	
- Corporate & Democratic Core	3,433	
		6,839
Transfer to and from Departments		(2,793)
<b>Growth - See schedule</b>	1,028	
<b>Savings - See schedule</b>	(249)	
		779
Inflation		549
<b>New Budget for 2005/2006</b>		<b>23,377</b>

# HOUSING & NEIGHBOURHOOD SERVICES

## Growth & Savings 2005/06 to 2007/08

Growth 2005-2008		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b>Growth</b>					
<b>Housing</b>					
1	Private Sector Housing Surveyor	40	0	0	40
2	Postal Services Deregulation	29	(24)	0	5
3	CCTV Replacement for Common Road Income	75	0	0	75
4	Benefits Additional workload	60	0	0	60
5	Minor Works under £500	30	10	0	40
6	Council Tax Older debt Recovery	27	0	0	27
<b>Sub Total (Housing)</b>		<b>261</b>	<b>(14)</b>	<b>0</b>	<b>247</b>
<b>Public Protection</b>					
7	Landfill Tax Increases	135	235	185	555
8	Waste tonnage growth & Landfill Tax trading scheme - financial provisions for excess tonnage penalties	90	15	15	120
9	Street cleaning - delittering and mechanical sweeping - new adopted areas	40	0	0	40
10	Ground Maintenance - new areas	15	0	0	15
11	Green Waste collection scheme	50	50	50	150
12	Public Health Team - additional Environmental Health Officer	18	0	0	18
13	Rendering Pest Control Contract	11	0	0	11
14	Muslim Burial Chambers	0	35	0	35
15	Trading Standards - Tackling Crime and Disorder	30	0	0	30
16	Increasing Litter Picking EPA Standard Wexham & Stoke Road Shops	17	0	0	17
17	Air Quality - continuation of automatic monitoring stations maintenance and data processing	7	0	0	7
<b>Sub Total (Public Protection)</b>		<b>413</b>	<b>335</b>	<b>250</b>	<b>998</b>
<b>Young Peoples Services &amp; Community Safety</b>					
18	Street wardens (General Fund Requirement)	66	0	0	66
19	Voluntary / Community Sector Accommodation	85	57	0	142
<b>Sub Total (Young Peoples Services &amp; Community Safety)</b>		<b>151</b>	<b>57</b>	<b>0</b>	<b>208</b>
<b>Other</b>					
20	Benefits Subsidy	50	0	0	50
21	Re-let Environmental Services Contract	34	0	0	34
22	Central Assessment service for adaptations to disabled clients homes	30	0	0	30
23	Replacement of SRB grant for key Nai Roshni projects : Neighbourhood Regeneration	65	0	0	65
24	Commercial services - to correct 'one off' income included in base budget	24	0	0	24
25	PFI - Affordability	0	200	0	200
<b>Sub Total (Other)</b>		<b>203</b>	<b>200</b>	<b>0</b>	<b>403</b>
<b>Total Growth</b>		<b>1,028</b>	<b>578</b>	<b>250</b>	<b>1,856</b>

# HOUSING & NEIGHBOURHOOD SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Savings 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b><u>Savings</u></b>					
<b>Housing</b>					
1	Fees & Charges / Income Review	(22)	0	0	(22)
2	Council Tax Court Costs	(20)	0	0	(20)
<b>Sub Total (Housing)</b>		<b>(42)</b>	<b>0</b>	<b>0</b>	<b>(42)</b>
<b>Public Protection</b>					
3	Increase Trade Waste Tipping fee by £5 above tax	(90)	0	0	(90)
4	Fees & Charges / Income Review	(6)	0	0	(6)
<b>Sub Total (Public Protection)</b>		<b>(96)</b>	<b>0</b>	<b>0</b>	<b>(96)</b>
<b><u>Corporate Savings</u></b>					
5	Target Reduction in sickness and recruitment advertising	(60)	0	0	(60)
<b>Other</b>					
6	Raise fees for trade waste	(41)	0	0	(41)
7	Voluntary Sector	(10)	0	0	(10)
<b>Sub Total (Other)</b>		<b>(51)</b>	<b>0</b>	<b>0</b>	<b>(51)</b>
<b>Total Savings</b>		<b>(249)</b>	<b>0</b>	<b>0</b>	<b>(249)</b>
<b>(Net Savings) / Growth</b>		<b>779</b>	<b>578</b>	<b>250</b>	<b>1,607</b>

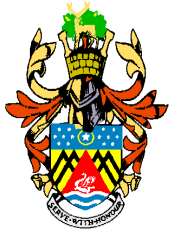
# HOUSING & NEIGHBOURHOOD SERVICES

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Business Services</b>	54.3	1,576	0	1,576
<b>Council Tax, Benefits &amp; Systems Support</b>	64.4	1,858	0	1,858
<b>Environment &amp; Customer Services</b>	135.4	3,832	117	3,949
<b>Policy &amp; Neighbourhood Renewals</b>	33.1	1,162	0	1,162
<b>TOTAL</b>	<b>287.2</b>	<b>8,428</b>	<b>117</b>	<b>8,545</b>

<b>Previous Year</b>	<b>296.2</b>	<b>8,626</b>	<b>102</b>	<b>8,728</b>
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**BOROUGH COUNCIL**

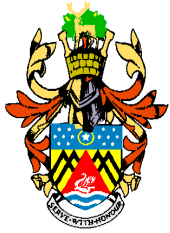
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**LEGAL, DEMOCRATIC &  
DEVELOPMENT SERVICES**

**BUDGET SUMMARY**

DIRECTOR: STEVEN QUAYLE

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# LEGAL, DEMOCRATIC & DEVELOPMENT SERVICES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Strategic Management	34	(141)	(166)	(166)	(192)
Corporate & Member Services	1,551	1,786	1,840	1,800	1,766
Legal	567	799	881	831	1,117
Valuation	262	238	0	0	0
Transport Development	1,089	372	527	1,110	428
Planning & Strategic Policy	1,260	1,526	1,581	1,527	1,737
Building Control	183	245	246	226	258
Highway Engineering	5,471	6,009	6,433	6,283	6,273
Contracts & Performance	1,165	1,316	1,318	1,258	1,342
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>11,582</b>	<b>12,150</b>	<b>12,660</b>	<b>12,869</b>	<b>12,729</b>
Support Cost Income/Recharges	(1,340)	(1,437)	(1,022)	(1,022)	(1,263)
<b>TOTAL LD&amp;D SERVICES</b>	<b>10,242</b>	<b>10,713</b>	<b>11,638</b>	<b>11,847</b>	<b>11,466</b>

# LEGAL, DEMOCRATIC & DEVELOPMENT SERVICES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>10,713</b>
Earmarked contingencies and other balance transfers		843
Provision for Retirement benefits according to FRS 17 reg.		82
<b>Ammended Budget 2004/05</b>		<b>11,638</b>
Earmarked Reserves & Contingencies		(251)
Net Effect of Non Controllable Charges		
- FRS 17	(66)	
- Cost of Capital	156	
- Other	(167)	
- Corporate & Democratic Core	(2)	
		(79)
Transfer to and from Departments		(310)
<b>Growth - See schedule</b>	683	
<b>Savings - See schedule</b>	(533)	
		150
Inflation		318
<b>New Budget for 2005/2006</b>		<b>11,466</b>

# LEGAL, DEMOCRATIC & DEVELOPMENT SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b><u>Growth</u></b>					
1	Reinstate - Local Plan	12	0	0	12
2	NLIS - e government land gazeteer	75	0	0	75
3	Elections	8	0	0	8
4	Staffing - reinstate one year savings	50	0	0	50
5	Elections - reinstate one year savings from 2005/06	0	40	0	40
6	Senior Engineer Drainage & Legal Section	50	0	0	50
7	Local Transport Plan & Transport Vision Preparation	195	40	10	245
8	Procurement Manager	53	0	0	53
9	Road Safety Revenue Schemes	55	20	25	100
10	Council Travel Plan & travel Awareness	25	20	25	70
11	Transport & Highways - Best Value Review Outcome	20	20	0	40
12	School Travel Plan Advisor	15	15	0	30
13	Safer Routes to Schools Revenue Schemes	30	30	0	60
14	Security Contract for Multi Storey Car Parks	70	60	0	130
15	Additional Support for Member Services	25	0	0	25
<b>Total Growth</b>		<b>683</b>	<b>245</b>	<b>60</b>	<b>988</b>

<b>Savings 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
<b><u>Savings</u></b>					
1	Elections	(40)	0	0	(40)
2	New Parking Initiatives	(238)	0	0	(238)
3	Reinstate - Elections	(25)	0	0	(25)
4	Highways - Land Drainage Savings	(20)	0	0	(20)
5	Various Housekeeping Savings	(40)	(20)	0	(60)
6	Highways - Recharge to Capital Schemes	(20)	0	0	(20)
7	New Charge for Pre Application Discussions	(10)	0	0	(10)
8	Joint Strategic Planning Unit (subject to review)	(50)	0	0	(50)
9	Speed / Safety Camera Maintenance	(7)	0	0	(7)
10	Highway Structural Maintenance - Principal & Non Principal Roads	(50)	0	0	(50)
<b>Sub Total</b>		<b>(500)</b>	<b>(20)</b>	<b>0</b>	<b>(520)</b>
<b><u>Corporate Savings</u></b>					
11	Target Reduction in sickness and recruitment advertising	(33)	0	0	(33)
<b>Total Savings</b>		<b>(533)</b>	<b>(20)</b>	<b>0</b>	<b>(553)</b>

<b>(Net Savings) / Growth</b>		<b>150</b>	<b>225</b>	<b>60</b>	<b>435</b>
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# LEGAL, DEMOCRATIC & DEVELOPMENT SERVICES

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

SERVICE AREA	2005/06 Salaries	2005/06 Salaries	2005/06 Wages	2005/06 Total
	FTE	£000	£000	£000
Strategic Management	12.0	642	0	642
Corporate & Member Services	22.3	651	0	651
Legal Services	21.3	751	0	751
Transport Development	20.6	650	0	650
Planning & Strategic Policy	29.2	996	0	996
Building Control	12.7	461	0	461
Highways Engineering	22.5	787	0	787
Contracts & Performance	4.0	139	0	139
<b>TOTAL</b>	<b>144.6</b>	<b>5,077</b>	<b>0</b>	<b>5,077</b>

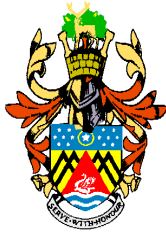
Previous Year	149.5	4,720	0	4,720
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**CHIEF EXECUTIVE**

**BUDGET SUMMARY**

CHIEF EXECUTIVE: Cheryl Coppel

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# CHIEF EXECUTIVE

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Chief Executive	3,498	3,708	3,709	3,709	3,500
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>3,498</b>	<b>3,708</b>	<b>3,709</b>	<b>3,709</b>	<b>3,500</b>
Support Cost Income/Recharges	(1,145)	(1,293)	(1,293)	(1,293)	(1,337)
<b>TOTAL CHIEF EXECUTIVE</b>	<b>2,353</b>	<b>2,415</b>	<b>2,416</b>	<b>2,416</b>	<b>2,164</b>

# CHIEF EXECUTIVE

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		2,415
Earmarked contingencies and other balance transfers		(7)
Provision for Retirement benefits according to FRS 17 reg.		8
<b>Ammended Budget 2004/05</b>		<b>2,416</b>
Earmarked Reserves & Contingencies		0
Net Effect of Non Controllable Charges		
- FRS 17	(6)	
- Cost of Capital	34	
- Other	(115)	
- Corporate & Democratic Core	(93)	
		(180)
Transfer to and from Departments		(50)
<b>Growth</b> - See schedule	0	
<b>Savings</b> - See schedule	(47)	
		(47)
Inflation		25
<b>New Budget for 2005/2006</b>		<b>2,164</b>

# CHIEF EXECUTIVE

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
1	<b><u>Growth</u></b>				
	Sub Total	0	0	0	0
<b>Total Growth</b>		0	0	0	0

<b>Savings 2005-2008</b>		2005/06	2006/07	2007/08	Total
		£'000	£'000	£'000	£'000
1	<b><u>Savings</u></b>				
	Reduce the Budget for Consultants	(45)	0	0	(45)
<b>Sub Total</b>		(45)	0	0	(45)
<b><u>Corporate Savings</u></b>					
2	Target Reduction in sickness and recruitment advertising	(2)	0	0	(2)
<b>Total Savings</b>		(47)	0	0	(47)

<b>(Net Savings) / Growth</b>		(47)	0	0	(47)
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# CHIEF EXECUTIVE

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Chief Executive	5.5	318	0	318
<b>TOTAL</b>	<b>5.5</b>	<b>318</b>	<b>0</b>	<b>318</b>

Previous Year	10.5	541	0	541
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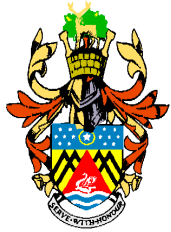
**Note: in 2004/05 Chief Executive included Heart of Slough, in 2005/06 Heart of Slough has been significantly reduced and transferred to Learning & Cultural Services.**

**HUMAN RESOURCES**

**BUDGET SUMMARY**

DIRECTOR:

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# HUMAN RESOURCES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Human Resources	2,414	2,402	2,435	2,435	2,603
TOTAL NET OF SUPPORT COST CHARGES	2,414	2,402	2,435	2,435	2,603
Support Cost Income/Recharges	(2,378)	(2,402)	(2,402)	(2,402)	(2,653)
TOTAL HUMAN RESOURCES	36	0	33	33	(50)

# HUMAN RESOURCES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		0
Earmarked contingencies and other balance transfers		9
Provision for Retirement benefits according to FRS 17 reg.		24
<b>Ammended Budget 2004/05</b>		<b>33</b>
Earmarked Reserves & Contingencies		(32)
Net Effect of Non Controllable Charges		
- FRS 17	(20)	
- Cost of Capital	0	
- Other	(223)	
- Corporate & Democratic Core	19	
		(224)
Transfer to and from Departments		0
<b>Growth - See schedule</b>	127	
<b>Savings - See schedule</b>	(39)	
		88
Inflation		85
<b>New Budget for 2005/2006</b>		<b>(50)</b>

# HUMAN RESOURCES

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Growth</u></b>					
1	Occupational health contract	40	0	0	<b>40</b>
2	Modern apprenticeship pay levels	22	22	0	<b>44</b>
3	Voilence Register	15	(12)	0	<b>3</b>
4	HR Staffing Resources	0	50	25	<b>75</b>
5	Management Training & Development	50	0	0	<b>50</b>
<b>Total Growth</b>		<b>127</b>	<b>60</b>	<b>25</b>	<b>212</b>

<b>Savings 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Savings</u></b>					
1	Efficiency savings from reorganisation of HR	(28)	0	0	<b>(28)</b>
<b>Sub Total</b>		<b>(28)</b>	<b>0</b>	<b>0</b>	<b>(28)</b>
<b><u>Corporate Savings</u></b>					
2	Target Reduction in sickness and recruitment advertising	(11)	0	0	<b>(11)</b>
<b>Total Savings</b>		<b>(39)</b>	<b>0</b>	<b>0</b>	<b>(39)</b>

<b>(Net Savings) / Growth</b>		<b>88</b>	<b>60</b>	<b>25</b>	<b>173</b>
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# HUMAN RESOURCES

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Human Resources</b>	45.2	1,591	139	1,730
<b>TOTAL</b>	<b>45.2</b>	<b>1,591</b>	<b>139</b>	<b>1,730</b>

<b>Previous Year</b>	<b>41.7</b>	<b>1,378</b>	<b>105</b>	<b>1,483</b>
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# **ASSISTANT CHIEF EXECUTIVE**

## **BUDGET SUMMARY**

ASSISTANT CHIEF EXECUTIVE: LIZ TERRY

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# ASSISTANT CHIEF EXECUTIVE

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Corporate Property	54	137	0	0	0
A.C.E. Management	268	286	258	258	272
Information Technology	4,187	3,964	3,575	3,833	3,220
Policy & Performance Review	462	551	542	542	548
Economic Development, Equalities & Diversity	240	344	347	347	343
Communications	862	1,022	1,027	1,050	833
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>6,073</b>	<b>6,304</b>	<b>5,749</b>	<b>6,030</b>	<b>5,216</b>
<b>Support Cost Income/Recharges</b>	<b>(5,628)</b>	<b>(5,633)</b>	<b>(5,133)</b>	<b>(5,133)</b>	<b>(4,656)</b>
<b>TOTAL ASSISTANT CHIEF EXECUTIVE</b>	<b>445</b>	<b>671</b>	<b>616</b>	<b>897</b>	<b>560</b>

# ASSISTANT CHIEF EXECUTIVE

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>671</b>
Earmarked contingencies and other balance transfers		(99)
Provision for Retirement benefits according to FRS 17 reg.		44
<b>Ammended Budget 2004/05</b>		<b>616</b>
Earmarked Reserves & Contingencies		(67)
Net Effect of Non Controllable Charges		
- FRS 17	(35)	
- Cost of Capital	8	
- Other	40	
- Corporate & Democratic Core	306	
		319
Transfer to and from Departments		(14)
<b>Growth - See schedule</b>	136	
<b>Savings - See schedule</b>	(575)	
		(439)
Inflation		145
<b>New Budget for 2005/2006</b>		<b>560</b>

# ASSISTANT CHIEF EXECUTIVE

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Growth</u></b>					
1	Revenue to support storage area network	12	0	0	12
2	Improvements to distributions	(8)	0	0	(8)
3	Equalities Translation Survey	0	18	0	18
4	Internet Bandwith double & redouble	13	26	0	39
5	Equalities	8	0	0	8
6	Maintenance of Resilient disk storage	12	0	0	12
7	Freedom of Information Act Administration	25	0	0	25
8	Civil Defence	74	0	0	74
<b>Total Growth</b>		<b>136</b>	<b>44</b>	<b>0</b>	<b>180</b>

<b>Savings 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Savings</u></b>					
1	Move Council to thin client architecture	(50)	0	0	(50)
2	IS / IT Services	(175)	0	0	(175)
3	Training savings	(4)	0	0	(4)
4	PC support (Deverills)	(124)	0	0	(124)
5	Housekeeping Exercise	(65)	0	0	(65)
6	Target Savings for ACE	(100)	0	0	(100)
7	delete Business Development Post	(38)	0	0	(38)
<b>Sub Total</b>		<b>(556)</b>	<b>0</b>	<b>0</b>	<b>(556)</b>
<b><u>Corporate Savings</u></b>					
8	Target Reduction in sickness and recruitment advertising	(19)	0	0	(19)
<b>Total Savings</b>		<b>(575)</b>	<b>0</b>	<b>0</b>	<b>(575)</b>

<b>(Net Savings) / Growth</b>		<b>(439)</b>	<b>44</b>	<b>0</b>	<b>(395)</b>
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# ASSISTANT CHIEF EXECUTIVE

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

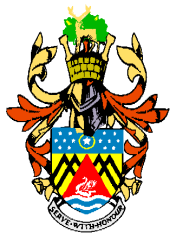
<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>A.C.E. Management</b>	3.0	165	0	165
<b>Information Technology</b>	34.7	1,225	0	1,225
<b>Policy &amp; Performance Review</b>	8.6	307	0	307
<b>Economic Development, Equalities &amp; Diversity</b>	8.0	293	0	293
<b>Communications</b>	23.0	724	7	731
<b>TOTAL</b>	<b>77.2</b>	<b>2,714</b>	<b>7</b>	<b>2,721</b>

<b>Previous Year</b>	<b>76.5</b>	<b>2,621</b>	<b>10</b>	<b>2,631</b>
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**FINANCE  
&  
PROPERTY SERVICES  
  
BUDGET SUMMARY**

DIRECTOR: MIKE SUAREZ

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

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# FINANCE & PROPERTY SERVICES

## Budget Summary 2005/06 Total Budget

DESCRIPTION	2003/04 Last Year Actual	2004/05 Cabinet Approved	2004/05 Amended Budget	2004/05 Projected Out-turn	2005/06 Base Budget
	£000	£000	£000	£000	£000
Financial Advice	1,821	2,314	1,897	1,897	1,606
Exchequer & Internal Audit	1,805	1,378	1,841	1,778	2,051
Property Services	0	0	1,413	1,785	6,459
<b>TOTAL NET OF SUPPORT COST CHARGES</b>	<b>3,626</b>	<b>3,692</b>	<b>5,151</b>	<b>5,460</b>	<b>10,116</b>
Support Cost Income/Recharges	(3,153)	(3,324)	(5,190)	(5,190)	(9,948)
<b>TOTAL FINANCE &amp; PROPERTY SERVICES</b>	<b>473</b>	<b>368</b>	<b>(39)</b>	<b>270</b>	<b>168</b>

# FINANCE & PROPERTY SERVICES

## Budget Variation Analysis 2005/06

This schedule shows the reasons for the increases / reductions on the current year's budget

	£000	£000
<b>Cabinet Approved Budget 2004/05</b>		<b>368</b>
Earmarked contingencies and other balance transfers		(461)
Provision for Retirement benefits according to FRS 17 reg.		54
<b>Ammended Budget 2004/05</b>		<b>(39)</b>
Earmarked Reserves & Contingencies		(55)
Net Effect of Non Controllable Charges		
- FRS 17	(43)	
- Cost of Capital	961	
- Other	(4,052)	
- Corporate & Democratic Core	(82)	
		(3,216)
Transfer to and from Departments		2,807
<b>Growth - See schedule</b>	919	
<b>Savings - See schedule</b>	(476)	
		443
Inflation		228
<b>New Budget for 2005/2006</b>		<b>168</b>

# FINANCE & PROPERTY SERVICES

## Growth & Savings 2005/06 to 2007/08

<b>Growth 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Growth</u></b>					
1	Purchase of automated audit system	0	(30)	0	(30)
2	Career grades for Accountancy Training	10	0	0	10
3	Minor restructuring of Accountancy Section	20	0	0	20
4	Asbestos management regulations / inspections	171	(110)	0	61
5	Annual inspection of Plant & Equipment to reduce Legionellas	300	0	0	300
6	Centralisation of Property Services	200	(150)	0	50
7	Systems Accountant - New Post	0	37	0	37
8	Commercial Property Rent & Dilapidations	200	125	0	325
9	Annual maintenance of the councils portfolio	0	900	900	1,800
10	Rateable values reassessment	0	200	0	200
11	Condition survey of Corporate portfolio	0	200	0	200
12	Minor restructuring of Exchequer Section	18	0	0	18
<b>Total Growth</b>		<b>919</b>	<b>1,172</b>	<b>900</b>	<b>2,991</b>

<b>Savings 2005-2008</b>		<b>2005/06</b>	<b>2006/07</b>	<b>2007/08</b>	<b>Total</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b><u>Savings</u></b>					
1	Interest on Investments	(61)	0	0	(61)
2	Efficiency Savings	(10)	0	0	(10)
3	Increase in Court Costs - NNDR	(5)	0	0	(5)
4	Interest on Investments	(300)	0	(100)	(400)
5	Increased income from advertising on hoardings	(75)	(100)	0	(175)
<b>Sub Total</b>		<b>(451)</b>	<b>(100)</b>	<b>(100)</b>	<b>(651)</b>
<b><u>Corporate Savings</u></b>					
6	Target Reduction in sickness and recruitment advertising	(25)	0	0	(25)
<b>Total Savings</b>		<b>(476)</b>	<b>(100)</b>	<b>(100)</b>	<b>(676)</b>

<b>(Net Savings) / Growth</b>		<b>443</b>	<b>1,072</b>	<b>800</b>	<b>2,315</b>
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# FINANCE & PROPERTY SERVICES

## Department Staffing Resources

This table sets out the staffing resources, in full time equivalents by service structure.

<b>SERVICE AREA</b>	<b>2005/06 Salaries</b>	<b>2005/06 Salaries</b>	<b>2005/06 Wages</b>	<b>2005/06 Total</b>
	<b>FTE</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Financial Advice	23.2	1,032	0	1,032
Exchequer & Internal Audit	40.7	1,284	0	1,284
Property Services	39.2	1,483	0	1,483
<b>TOTAL</b>	<b>103.1</b>	<b>3,799</b>	<b>0</b>	<b>3,799</b>

Previous Year	63.2	2,129	0	2,129
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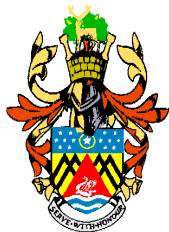
**Note:** in 2004/05 Property Services was contained within other departments, which have been moved into Finance & Property Services.

# **HOUSING REVENUE ACCOUNT**

## **BUDGET SUMMARY**

HEAD OF HOUSING SERVICES:

**2005-2006**



**Slough**  
**BOROUGH COUNCIL**

Draft Budget Book 2005-2006  
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# HOUSING REVENUE ACCOUNT

	BUDGET 2004/05 £	BUDGET 2005/06 £
<b><u>INCOME</u></b>		
Dwellings Gross Rental Income	21,213,050	21,900,680
Non Dwelling Rents	1,449,390	1,463,410
Charges For Services and Facilities	1,934,450	1,966,730
Contribution Towards Expenditure	23,870	23,870
	<b>24,620,760</b>	<b>25,354,690</b>

## **EXPENDITURE**

Management	7,829,310	8,432,230
Housing Repairs Account Contribution	5,236,500	5,419,630
Rents, Rates, Taxes and Other Charges	18,460	10,480
Capital Charges - Interest	12,051,140	18,691,940
Capital Charges - Depreciation	4,608,680	4,628,620
Government Subsidies	5,193,000	5,593,000
Housing Benefits Contribution	88,500	88,500
Increase in Provision for Bad/Doubtful Debts	250,000	100,000
	<b>35,275,590</b>	<b>42,964,400</b>

## **NET COST OF SERVICE**

**10,654,830    17,609,710**

## **ASSET MANAGEMENT REVENUE ACCOUNT**

Pensions Interest Cost	0	86,750
Expected Return on Pension Assets	0	-98,950
Capital Charges - Interest	-12,051,140	-18,691,940
Amortised Premiums & Discounts	1,372,270	1,372,270
Interest Receivable	-919,150	-831,910
	<b>-943,190</b>	<b>-554,070</b>

## **NET OPERATING EXPENDITURE**

**-943,190    -554,070**

## **APPROPRIATIONS**

Transfer to/from Pension Reserve	0	10,430
Transfer to/from Major Repairs Reserve	0	-15,420
Revenue Contributions To Capital	1,067,000	1,009,000

## **SURPLUS(-)DEFICIT**

**123,810    449,940**

## **WORKING BALANCES**

	£	£
Brought Forward	831,160	1,599,000
Surplus/Deficit(-)	-123,810	-449,940
<b>Balance C/Fwd</b>	<b>707,350</b>	<b>1,149,060</b>

# HOUSING REPAIRS FUND

	<b>BUDGET 2004/05 £</b>	<b>BUDGET 2005/06 £</b>
<b>EXPENDITURE</b>		
<b>Guaranteed Work</b>	3,839,000	3,961,590
<b>Exclusive Work</b>		
Internal Decorations	400,000	400,000
Aids & Adaptations	250,000	250,000
Garages	200,000	200,000
Shops	7,500	7,500
Wilful & Negligent Damage	150,000	150,000
Health & Safety	90,000	90,000
Non Contract Repairs	10,000	10,000
<b>Discretionary Work</b>		
Discretionary Work - General	0	70,540
Voids	250,000	250,000
Major Replacements	40,000	30,000
<b>TOTAL REPAIRS EXPENDITURE</b>	<b><u>5,236,500</u></b>	<b><u>5,419,630</u></b>
<b>FUNDED BY:</b>		
Contribution from H.R.A.	-5,236,500	-5,419,630
<b>TOTAL NET COST</b>	<b><u>0</u></b>	<b><u>0</u></b>

# Capital Estimates

2005/2006

to

2009/2010

# **Capital Estimates 2005/2006 to 2009/2010**

## **Introduction**

- The Council approved capital estimates for the financial years 2005/2006 to 2009/2010 on the 14<sup>th</sup> February 2005. A summary of the capital estimates is set out on page 3 with the individual scheme details set out on the following pages.

## **What is Capital Expenditure?**

Section 16 of the Local Government Act 2003 sets out the legislative framework and proper practice defines expenditure for capital purposes. In the main this covers expenditure on the following:

- The acquisition, reclamation, enhancement or laying out of land,
- The acquisition, construction, preparation, enhancement or replacement of roads, buildings and other structures,
- The acquisition, installation or replacement of moveable or immovable plant, machinery and apparatus and vehicles and vessels,
- The making of advances, grants or other financial assistance to any person towards expenditure incurred or to be incurred by them on the above items,
- Expenditure incurred on the purchase of intangible assets such as software licences.

The term **enhancement** means the carrying out of works, which are intended to achieve at least one of the following objectives:

1. Lengthening substantially the useful life of the asset,
2. Increasing substantially the open market value of the asset
3. Increasing substantially the extent to which the asset can or will be used for the purpose of or in connection with the functions of the Council.

## **De Minimis Limit**

For capital accounting purposes and administrative ease, the Council's de minimis limit has been set at £10,000 (unchanged from previous years). As a result, any expenditure incurred on capital assets below £10,000 will be charged to the service revenue account.

## **Financing of Capital Expenditure**

Expenditure can only be classified as capital expenditure if it meets the above statutory definition and then it is limited by the level of capital funding available. The main sources of funding the Council's capital programme are summarised on page 3 for individual years.

## **Prudential Indicators**

The Prudential Capital Finance System started on the 1<sup>st</sup> April 2004. The required prudential indicators are attached commencing on page 14.

**About this document**

Any comments on this document or further advise on capital expenditure and resources can be obtained from:

Jean Taylor, Capital Accountant, Ext. 5358

Aslam Abdulla, Head of Treasury & Capital Management, Ext. 5384

## SUMMARY OF CAPITAL PROGRAMME

Line	Summary	Page No.	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
			March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
	<b><u>EXPENDITURE</u></b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
	<b>HOUSING INVESTMENT PROGRAMME</b>								
1	Local Authority Stock	4	6,961	7,939	5,408	4,900	4,500	0	29,708
2	Local Authority Stock - ALMO	4	0	0	11,578	11,579	11,579	8,947	43,683
3	Generation of Affordable Housing	5	1,705	5,437	791	0	0	0	7,933
4			<b>8,666</b>	<b>13,376</b>	<b>17,777</b>	<b>16,479</b>	<b>16,079</b>	<b>8,947</b>	<b>81,324</b>
	<b>GENERAL FUND PROGRAMME</b>								
5	Chief Executive / ACE / Finance	6	6,639	6,164	6,813	11,563	5,686	0	36,865
6	Housing & Neighbourhood Services	7	6,641	2,927	4,604	5,005	1,092	1,960	22,229
7	Learning & Cultural Services	8	12,147	10,329	10,654	7,193	635	1,000	41,958
8	Legal, Democratic & Development Services	11	2,885	3,163	4,368	4,376	4,019	1,723	20,534
9	Social Services	13	4,212	3,000	3,300	2,200	1,700	1,800	16,212
10			<b>32,524</b>	<b>25,583</b>	<b>29,739</b>	<b>30,337</b>	<b>13,132</b>	<b>6,483</b>	<b>137,798</b>
11	<b>TOTAL CAPITAL PROGRAMME</b>		<b>41,190</b>	<b>38,959</b>	<b>47,516</b>	<b>46,816</b>	<b>29,211</b>	<b>15,430</b>	<b>219,122</b>
	<b><u>SOURCE OF FINANCING</u></b>								
	<b>HOUSING INVESTMENT PROGRAMME</b>								
12	Capital Grants & Contributions		723	2,696	0	0	0	0	3,419
13	Revenue / Major Repairs Allowance		6,280	7,589	5,058	4,550	4,150	0	27,627
14	Prudential Borrowing (Including ALMO)		0	0	11,578	11,579	11,579	8,947	43,683
15	Capital Receipts		1,663	3,091	1,141	350	350	0	6,595
16			<b>8,666</b>	<b>13,376</b>	<b>17,777</b>	<b>16,479</b>	<b>16,079</b>	<b>8,947</b>	<b>81,324</b>
	<b>GENERAL FUND PROGRAMME</b>								
17	Capital Grants & Contributions		12,797	2,299	2,937	1,965	302	0	20,300
18	Capital Fund		720	0	0	0	0	0	720
19	Prudential Borrowing		11,832	16,954	19,802	18,372	10,830	4,483	82,273
20	Capital Receipts		7,175	6,330	7,000	10,000	2,000	2,000	34,505
21			<b>32,524</b>	<b>25,583</b>	<b>29,739</b>	<b>30,337</b>	<b>13,132</b>	<b>6,483</b>	<b>137,798</b>
22	<b>TOTAL FINANCING</b>		<b>41,190</b>	<b>38,959</b>	<b>47,516</b>	<b>46,816</b>	<b>29,211</b>	<b>15,430</b>	<b>219,122</b>

### SOURCES OF FUNDING

M = Mainline Resources: Prudential Borrowing, Capital Receipts, Revenue Contributions, Major Repairs Allowance.

G = Capital Grants and Contributions

## HOUSING CAPITAL PROGRAMME

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>LOCAL AUTHORITY STOCK - Improvements</b>										
1	P483	Affordable Warmth / Central Heating (2003/04)	M	74	33	0	0	0	0	107
2	P496	Affordable Warmth / Central Heating 2004/2005	G / M	1,101	952	1,062	959	859	0	4,933
3	P452	Belgrave Estate Modernisations	M	50	0	0	0	0	0	50
4	P463	Broom & Poplar MSB. Refurbishment	M	1,156	3,131	218	0	0	0	4,505
5	P515	Capitalised Essential Repairs 2004/2005	M	100	100	250	225	225	0	900
6	P484	Environmental Improvements (2003/04)	M	35	0	0	0	0	0	35
7	P497	Environmental Improvements 2004/2005	G / M	256	200	250	250	250	0	1,206
8	P500	Kitchen & Bathroom Modernisation 2004/2005	M	547	1,379	1,114	1,065	912	0	5,017
9	P494	Major Aids & Adaptions (C. Tenants) 2004/2005	M	250	50	50	50	50	0	450
10	P504	Mechanical Systems Upgrading 2004/2005	M	50	50	50	50	50	0	250
11	P402	Miscellaneous Modernisations/Health & Safety - 2002/03	M	4	0	0	0	0	0	4
12	P482	Miscellaneous Modernisations/Health & Safety (2003/04)	M	232	7	0	0	0	0	239
13	P495	Miscellaneous Modernisations/Health & Safety 2004/2005	M	115	300	300	300	300	0	1,315
14	P502	New Projects 2004/2005	M	50	25	25	25	25	0	150
15	P470	Replacement of Balconies	M	41	2	0	0	0	0	43
16	P486	Rewiring Improvements (2003/04)	M	15	0	0	0	0	0	15
17	P499	Rewiring Improvements 2004/2005	M	219	423	424	426	429	0	1,921
18	P488	Security & Controlled Entry Modernisation (2003/04)	M	7	0	0	0	0	0	7
19	P501	Security & Controlled Entry Modernisation 2004/2005	M	200	150	150	150	100	0	750
20	P521	Security & Controlled Entry Northborough	M	64	225	10	0	0	0	299
21	P464	Shops Flat Roof Upgrading	M	30	0	0	0	0	0	30
22	P513	Stratfield Road Estate Improvements	M	80	0	0	0	0	0	80
23	P451	Tower & Ashbourne Improvements	M	530	12	0	0	0	0	542
24	P444	Window Replacement Programme - 2002/03	M	4	0	0	0	0	0	4
25	P485	Window Replacement Programme (2003/04)	M	73	0	0	0	0	0	73
26	P498	Window Replacement Programme 2004/2005	G / M	1,420	900	1,005	900	800	0	5,025
27	P516	Winvale Refurbishment	M	0	0	500	500	500	0	1,500
28		<b>Total Improvements</b>		<b>6,703</b>	<b>7,939</b>	<b>5,408</b>	<b>4,900</b>	<b>4,500</b>	<b>0</b>	<b>29,450</b>
<b>LOCAL AUTHORITY STOCK - ALMO</b>										
29		Proposed Expenditure	M	0	0	11,578	11,579	11,579	8,947	43,683
<b>LOCAL AUTHORITY STOCK - Other</b>										
30	P420	Acquisition of Properties	M	43	0	0	0	0	0	43
31	P440	Acquisition of C.P.O Property	M	75	0	0	0	0	0	75
32	P514	Stratfield Road - Construct Wheelchair Flats & Bedsits	M	140	0	0	0	0	0	140
33		<b>Total Local Authority Stock</b>		<b>6,961</b>	<b>7,939</b>	<b>16,986</b>	<b>16,479</b>	<b>16,079</b>	<b>8,947</b>	<b>73,391</b>

## HOUSING CAPITAL PROGRAMME

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>GENERATION OF AFFORDABLE HOUSING</b>										
34	P523	Airways - Meadpark Centre	G / M	240	60	0	0	0	0	300
35	P525	Airways - Garibaldi Car Park	G / M	400	100	0	0	0	0	500
36	P524	Airways - Langley Grammer School	G / M	0	936	234	0	0	0	1,170
37	P526	Airways - William Hartley Yard	G / M	0	920	230	0	0	0	1,150
38	P509	Catalyst (Ealing Family) - Stratfield Road	G / M	123	0	0	0	0	0	123
39	P508	Look Ahead - 138 Wellington Street	G / M	33	0	0	0	0	0	33
40	P527	Lincoln Way	G / M	0	520	130	0	0	0	650
41	P419	Parkside (Longwood Park) - M. S. Blocks Common Road	G / M	0	1,394	0	0	0	0	1,394
42	P519	Slough Garage Sites	G / M	0	790	197	0	0	0	987
43	P522	Thames Valley - Huntercombe	G / M	416	104	0	0	0	0	520
44	P518	Thames Valley - Lynch Hill Lane	G / M	224	56	0	0	0	0	280
45	P520	Thames Valley - Wordsworth Road	G / M	269	68	0	0	0	0	337
46	P511	Warden (Home Group) - Court Farm House	G / M	0	489	0	0	0	0	489
47		<b>Total Generation of Affordable Housing</b>		<b>1,705</b>	<b>5,437</b>	<b>791</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,933</b>
48		<b>TOTAL HOUSING CAPITAL PROGRAMME</b>		<b>8,666</b>	<b>13,376</b>	<b>17,777</b>	<b>16,479</b>	<b>16,079</b>	<b>8,947</b>	<b>81,324</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>CHIEF EXECUTIVE / ACE / FINANCE</b>										
1	P297	Accounts Receivable System Replacement	M	90	10	0	0	0	0	100
2	P367	Additional Licences Oracle Financials	M	0	60	0	0	0	0	60
3	P185	BRATES (Business Rates) Application Replacement	M	35	0	0	0	0	0	35
4	P299	Business Objects / Discoverer	M	0	20	0	0	0	0	20
5	P269	CHRIS Payroll System Modules	M	18	0	0	0	0	0	18
6	P300	Commitment Accounting / I-procurement / Marketplace	M	0	160	100	0	0	0	260
7	P641	Committee Report System	M	0	60	0	0	0	0	60
8	P365	Customer Service Centre	M	3,633	4,624	4,459	4,673	2,414	0	19,803
9	P234	E-government Project (Grant)	G	350	0	0	0	0	0	350
10	P362	E-government Project (PSA)	M	212	0	0	0	0	0	212
11	P366	E-mail Server Replacement	M	25	0	0	0	0	0	25
12	P157	Heart of Slough Project (Including Hub Building)	M	750	805	1,904	6,540	2,972	0	12,971
13	P292	Intranet Development	M	21	0	0	0	0	0	21
14	P293	NAS Storage Resilience	M	60	0	0	0	0	0	60
15	P607	National Environmental Project - ENCORE	G	558	0	0	0	0	0	558
16	P161	New Payroll System	M	23	0	0	0	0	0	23
17	P301	Oracles Financial Upgrade	M	75	50	0	0	0	0	125
18	P642	Print Room - Folding/stitching Machine	M	0	25	0	0	0	0	25
19	P332	P.S.A. Capitalised Revenue Expenditure	G	372	0	0	0	0	0	372
20	P294	Replacement of 2 Colour Press	M	3	0	0	0	0	0	3
21	P295	Server Replacement and clustering	M	50	50	50	50	0	0	200
22	P296	Thinclient / PC Replacement	M	364	300	300	300	300	0	1,564
23		<b>Total Chief Executive / ACE / Finance</b>		<b>6,639</b>	<b>6,164</b>	<b>6,813</b>	<b>11,563</b>	<b>5,686</b>	<b>0</b>	<b>36,865</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
	Code			March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>HOUSING &amp; NEIGHBOURHOOD SERVICES</b>										
24	P119	Air Quality Management	M	95	0	0	0	0	0	95
25	P132	Asbestos Removal	M	23	0	0	0	0	0	23
26	P255	Asbestos Rectification in Corporate Buildings	M	129	0	0	0	0	0	129
27	P302	Chalvey Waste Transfer Station	M	1,654	58	0	0	0	0	1,712
28	P303	Corporate Property Fund	M	2,188	1,370	3,460	3,810	0	0	10,828
29	P029	Crematorium Upgrade - E.P. Act	M	0	27	0	0	0	0	27
30	P184	CTAX (Council Tax) Application Replacement	M	6	0	0	0	0	0	6
31	P003-6	Disabled Facilities Grant / Housing Improvement Grants	G / M	1,780	1,349	1,144	1,144	1,081	406	6,904
32	P256	Energy Saving Projects - THAW Scheme	M	3	0	0	0	0	0	3
33	P643	Gas Analysers - Slough Crematorium	M	0	0	0	0	0	40	40
34	P098	Health & Safety Works	M	259	0	0	0	0	0	259
35	P368	Keep Slough Green & Tidy - Mobile Camera	M	14	0	0	0	0	0	14
36	P257	Legionella- Works to Improve Faulty Equipment	M	24	0	0	0	0	0	24
37	P369	PC Replacement and Upgrade	M	58	22	0	0	0	0	80
38	P285	Recycling (PSA)	M	40	0	0	0	0	0	40
39	P644	Replacement of Cremator Brickwork	M	0	0	0	51	11	14	76
40	P101	Slough Cemetary Extension	M	2	0	0	0	0	0	2
41	P370	Slough Crematorium - Depot Roof Covering	M	14	0	0	0	0	0	14
42	P371	Slough Crematorium - Resurfacing Main Drive	M	47	3	0	0	0	0	50
43	P217	Town Hall Boilers	M	5	0	0	0	0	0	5
44	P372	Town Hall Roofing	M	185	15	0	0	0	0	200
45	P079	Travellers Site (Poyle)	M	4	0	0	0	0	0	4
46	P363	Upgrade of Existing DIP System	M	51	34	0	0	0	0	85
47	P645	Voluntary Sector Accommodation	M	0	0	0	0	0	1,500	1,500
48	P646	Wexham Nursery Infrastructure Improvements	M	0	49	0	0	0	0	49
49	P164	Windmill Road Depot Rationalisation	M	60	0	0	0	0	0	60
50		<b>Total Housing &amp; Neighbourhood Services</b>		<b>6,641</b>	<b>2,927</b>	<b>4,604</b>	<b>5,005</b>	<b>1,092</b>	<b>1,960</b>	<b>22,229</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
	Code			March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
		<b>LEARNING &amp; CULTURAL SERVICES</b>								
51	P304	Additional Server Libraries	M	0	6	0	0	0	0	6
52	P378	Allotments Upgrading	M	1	19	1	25	25	0	71
53	P380	Boiler/Electrical Replacement - Community Facilities	M	15	40	25	0	0	0	80
54	P207	Britwell Play & Learn Library (Sure Start)	G	8	0	0	0	0	0	8
55	P336	Centre Pool Works / Demolish	M	0	35	0	0	0	0	35
56	P287	Centre Cyber Café Refurbishment	M	17	0	0	0	0	0	17
57	P650	Chalvey Y & C. Outdoor Games Area	M	0	0	0	0	80	0	80
58	P259	Childrens Playground Upgrading	M	76	0	0	0	0	0	76
59	P305	Content Management System - Library Web	M	0	30	0	0	0	0	30
60	P223	Environmental Works (Travellers)	M	3	56	0	0	0	0	59
61	P220	Extract Ventilation System Central Library	M	19	1	0	0	0	0	20
62	P614	Haymill Centre Fire Detection / Emergency Lighting	M	7	116	0	0	0	0	123
63	P382	Haymill Community Centre Improvement Works	M	24	1	0	0	0	0	25
64	P289	Haymill Youth Centre CCTV System	M	2	0	0	0	0	0	2
65	P383	Heritage Lottery Parks Bid	G / M	0	575	1,200	0	0	0	1,775
66	P306	I.T. Upgrade the Centre	M	13	25	0	0	0	0	38
67	P218	Ice Arena - Replace Roof	M	0	17	0	0	0	0	17
68	P100	Kederminster Park/Mercian Way Changing Rooms	G / M	39	64	0	0	0	0	103
69	P090	Langley Leisure Centre / Pool	M	201	0	0	0	0	0	201
70	P195	Langley Pavilion - Extend Hot & Cold Water Service Install	M	1	0	0	0	0	0	1
71	P260	Langleywood Playcentre Resurface Synthetic Pitch	M	6	0	0	0	0	0	6
72	P651	Library Management System - Extra Funding	M	0	100	0	0	0	0	100
73	P208	Manor Park Youth Centre (SRB)	G	9	0	0	0	0	0	9
74	P188	Montem Sports Centre - Replace Emergency Lighting	M	2	0	0	0	0	0	2
75	P214	Montem Sports Centre - Rewire General Electrics	M	1	0	0	0	0	0	1
76	P652	Outside Sports Renovation Orchard Y & C.	G / M	0	0	0	50	0	0	50
77	P308	Parks GIS system	M	20	40	0	0	0	0	60
78	P309	Playground Upgrade / Improvements	M	60	60	60	60	30	0	270
79	P310	Refurbish & Upgrade Community Halls	M	25	25	0	0	0	0	50
80	P311	Refurbish / Upgrade costs at The Centre	M	0	50	0	50	0	0	100
81	P312	Refurbish Costs Montem & Langley	M	10	0	0	0	0	0	10
82	P313	Refurbishment Costs - Langley Library	M	1	234	0	0	0	0	235
83	P314	Replace / Upgrade Library Computer System	M	0	150	0	0	0	0	150
84	P385	Security - Community Facilities	M	25	25	25	0	0	0	75
85	P386	Security Shutters Cippenham Library	M	30	0	0	0	0	0	30
86	P387	Strategic Management Systems	M	8	0	0	0	0	0	8

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
87	P002	The Centre Development	M	16	198	0	0	0	0	214
88	P190	Upton Court Park Changing Rooms-Fire Protection Works	M	12	0	0	0	0	0	12
89	P193	Upton Court Park Changing Rooms-Replace Electrics	M	1	0	0	0	0	0	1
90	P194	Upton Court Park Changing Rooms-Replace H&C water serv.	M	1	0	0	0	0	0	1
91	P603	Weekes Drive Highways Works	M	155	0	0	0	0	0	155
92	P602	Weekes Drive Community Centre Modifications	M	0	147	0	0	0	0	147
93		<b>Sub-Total</b>		<b>808</b>	<b>2,014</b>	<b>1,311</b>	<b>185</b>	<b>135</b>	<b>0</b>	<b>4,453</b>
94	P648	Amalgamation/School Reorganisation - Lea School	M	0	250	5,000	3,750	0	0	9,000
95	P647	Amalgamation/School Reorganisation - Marish School	M	0	500	0	0	0	0	500
96	P615	Arbour Vale School - Capital Works	M	27	0	0	0	0	0	27
97	P211	Baylis Court Kitchen Refurbishment	G	1	0	0	0	0	0	1
98	P616	Baylis Court School - Boilers	M	50	0	0	0	0	0	50
99	P244	Baylis Court School - Reconfigure Existing Accommodation	G	108	0	0	0	0	0	108
100	P252	Beechwood School - Adult & Community Learning	G / M	10	0	0	0	0	0	10
101	P617	Beechwood School - Capital Works	M	27	0	0	0	0	0	27
102	P374	Broadband Campus Network	G / M	400	0	0	0	0	0	400
103	P649	Building Schools For the Future	M	0	0	0	0	0	1,000	1,000
104	P315	Capita EMS Software Upgrade	M	61	0	0	0	0	0	61
105	P316	Capital Works LEA Buildings	M	178	0	0	0	0	0	178
106	P343	Castleview, Building Services Heating	G / M	13	0	0	0	0	0	13
107	P341	Chalvey Early Years, Drainage/heating/ventilation	G	43	2	0	0	0	0	45
108	P344	Cippenham Infant, Additional accommodation,	G / M	230	6	0	0	0	0	236
109	P198	Cippenham Nursery School	G	9	0	0	0	0	0	9
110	P375	Cippenham Primary School Provision	G / M	257	3,574	915	0	0	0	4,746
111	P213	Class Size Scheme - KS2	G	32	0	0	0	0	0	32
112	P120	Claycots Infant School Replacement (NDS 4)	G	88	0	0	0	0	0	88
113	P364	Claycots School - Remodel Library	M	1	0	0	0	0	0	1
114	P633	DDA/SEND & Minor Works	G	27	0	0	0	0	0	27
115	P376	Education Capital - Improvements to Schools Portfolio	G / M	50	91	125	85	500	0	851
116	P606	Foxborough Primary - Staff remodelling	M	19	1	0	0	0	0	20
117	P618	Foxborough School - Boilers	M	50	0	0	0	0	0	50
118	P340	Godolphin Infant, Building Services (heating)	G / M	249	6	0	0	0	0	255
119	P619	Godolphin Junior School - Boilers	M	50	0	0	0	0	0	50
120	P355	Herschel School - Sports Facilities	G / M	1,901	0	0	0	0	0	1,901
121	P033	James Elliman School Project	M	13	0	0	0	0	0	13
122	P281	Langleywood School Increased Accommodation	G / M	658	10	0	0	0	0	668
123	P621	Langleywood Secondary - Furniture	M	10	0	0	0	0	0	10
124	P610	Lea Nursery School - Driveway Repairs	G / R	34	1	0	0	0	0	35

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
125	P622	Lea Nursery School - Windows	M	26	0	0	0	0	0	26
126	P219	Littledown School - Replace Boiler	M	1	0	0	0	0	0	1
127	P623	Littledown School - Toilets	M	45	0	0	0	0	0	45
128	P624	Lynch Hill School - External Surfaces	M	376	0	0	0	0	0	376
129	P625	Marish Primary School - DDA Works	M	130	0	0	0	0	0	130
130	P606	Marish Primary School - Amalgamation (Staff Room/Toilets)	G / M	85	1	0	0	0	0	86
131	P626	Marish Primary School - Remodal	M	100	0	0	0	0	0	100
132	Various	Modernisation Grant Works / Supported Borrowing	G / M	0	2,369	3,103	3,173	0	0	8,645
133	P627	Montem School - Boilers	M	50	0	0	0	0	0	50
134	P278	Neighbourhood Nursery - Claycotts School	G / M	421	23	0	0	0	0	444
135	P254	Neighbourhood Nursery - Montem Junior School	G / M	163	42	0	0	0	0	205
136	P279	Neighbourhood Nursery - William Penn School	G / M	101	0	0	0	0	0	101
137	P070	New Deals for Schools Condition Works / Modernisation Works	G / M	958	120	0	0	0	0	1,078
138	P229	New Deals for Schools Modernisations	M	226	48	0	0	0	0	274
139	P628	Our Lady of Peace Infant - Autistic Resource Unit	M	60	0	0	0	0	0	60
140	P629	Parlaunt School - Boilers	M	50	0	0	0	0	0	50
141	P653	PFI. Safe Routes to School	M	0	0	150	0	0	0	150
142	P319	Refurbish Caretaker Properties	M	64	0	0	0	0	0	64
143	P339	Slough Centre Nursery-Office Ventilation/Radiators/Fire Works	G	4	0	0	0	0	0	4
144	P253	Slough & Eton School - Adult & Community Learning	G / M	14	0	0	0	0	0	14
145	P620	Slough Grammer School Electrical Works	M	15	0	0	0	0	0	15
146	P247	Space for Sports & Art - Arbourvale School	G / M	232	0	0	0	0	0	232
147	P249	Space for Sports & Art - Godolphin School	G / M	14	0	0	0	0	0	14
148	P248	Space for Sports & Art - James Elliman School	G	44	0	0	0	0	0	44
149	P630	St. Mary's School - Boilers	M	50	0	0	0	0	0	50
150	P352	Thomas Grey Centre - DDA / Minor Works (2003/2004)	G	3	0	0	0	0	0	3
151	P609	Thomas Grey Centre - Refurbish & Toilet Block	G	322	17	0	0	0	0	339
152	P093	Voluntary Aided Schools LEA Liability	G / M	63	50	50	0	0	0	163
153	P243	Westgate School - Resource for Disabled Children	M	152	0	0	0	0	0	152
154	P282	Westgate School - Increased Accomodation	M	2,342	527	0	0	0	0	2,869
155	P338	Wexham Court Primary, Works to roof/Internal Remodel	G	101	14	0	0	0	0	115
156	P356	Wexham Secondary - Artificial Pitch Replacement	G	414	11	0	0	0	0	425
157	P377	Wexham Secondary School - Modular Buildings	M	0	240	0	0	0	0	240
158	P631	Wexham Secondary School - Windows	M	75	412	0	0	0	0	487
159	P632	William Penn School - Capital Works	M	26	0	0	0	0	0	26
160	P373	William Penn School - Security / Safety Works	M	16	0	0	0	0	0	16
161		<b>Sub-Total</b>		<b>11,339</b>	<b>8,315</b>	<b>9,343</b>	<b>7,008</b>	<b>500</b>	<b>1,000</b>	<b>37,505</b>
162		<b>Total Learning &amp; Cultural Services</b>		<b>12,147</b>	<b>10,329</b>	<b>10,654</b>	<b>7,193</b>	<b>635</b>	<b>1,000</b>	<b>41,958</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
	Code			March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
		<b>LEGAL, DEMOCRATIC &amp; DEVELOPMENT SERVICES</b>								
163	P388	20 mph Speed Zones	M	200	200	200	200	200	0	1,000
164	P231	Art at the Centre - Revitalising the High Street	G / M	163	140	1,360	1,465	1,660	0	4,788
165	P654	Bridleway Improvements	M	0	0	0	0	30	40	70
166	P284	Bus Service Initiatives (PSA)	G / M	207	0	0	0	0	0	207
167	P389	Chalvey Ward Highways Improvements	M	45	155	170	30	0	0	400
168	P241	Damson Grove Pumping Station	M	29	0	0	0	0	0	29
169	P655	Greener Travel	M	0	375	497	497	558	558	2,485
170	P170	Greens & Verges Experiment	M	8	0	0	0	0	0	8
171	P174	High Risk Street Lighting Column Replacement Programme	M	36	0	0	0	0	0	36
172	P656	Highway Asset Management System	M	0	150	50	50	0	0	250
173	P321	Highway Maintenance Programme	M	779	530	546	568	0	0	2,423
174	P657	Highway Works Ordering System	G / M	0	85	0	0	0	0	85
175	P600	Highways/Land Drainage- Rehabilitation/Upgrading	M	120	162	166	171	176	0	795
176	P661	Local Safety Scheme Programme	M	0	250	300	325	375	425	1,675
177	P263/P144	Local Transport Plan Priorities / Public Transport	M	43	0	0	0	0	0	43
178	P322	Parking Strategy	M	120	120	120	120	0	0	480
179	P323/024/143	Road Safety Programme / Safe Routes to School	M	298	310	315	325	0	0	1,248
180	P662	Street Lighting Improvements Programme	M	0	0	500	500	500	500	2,000
181	P264/023/145	Strengthening of Bridges	M	16	0	0	0	0	0	16
182	P659	Subway Closure Programme	M	0	0	0	0	375	200	575
183	P601	Urban Traffic Control System Development	M	0	75	110	125	145	0	455
184		<b>Sub Total</b>		<b>2,064</b>	<b>2,552</b>	<b>4,334</b>	<b>4,376</b>	<b>4,019</b>	<b>1,723</b>	<b>19,068</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>SECTION 106 SCHEMES</u></b>										
185	P105	A4 Bath Rd / Elmshott Lane Junction Improvement	G	35	0	0	0	0	0	35
186	P139	A4 Bath Rd/Twinches Lane Junction Improvement	G	28	0	0	0	0	0	28
187	P148	A4 Bath Rd/Wellcroft Rd Junction Improvement	G	34	0	0	0	0	0	34
188	P604	A4 London Road/High St. Langley Junction Improvement	G	366	0	0	0	0	0	366
189	P232	A4 London Rd: Langley High St to Shirley Lodge Cycleway	G	121	0	0	0	0	0	121
190	P283	Axis Park Transport Scheme (Improve Sutton Lane)	G	23	0	0	0	0	0	23
191	P142	Cycling Schemes	G	2	0	0	0	0	0	2
192	P204	Flood Relief Channel Bridgeway Diversion	G	10	30	0	0	0	0	40
193	P611	Lascelles Park Link to Route 61	G	155	0	0	0	0	0	155
194	P226	Public Transport Cippenham Commitment	G	47	66	0	0	0	0	113
195		<b>Sub-Total</b>		<b>821</b>	<b>96</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>917</b>
196	P201	Section 106 Cippenham Sector Dev. Infrastructure Works	G	0	0	34	0	0	0	34
197	P658	Souter Land Compensation Claim	M	0	500	0	0	0	0	500
198	P068	The Crown Relocation (Young Peoples Centre)	G / M	0	15	0	0	0	0	15
199		<b>Sub-Total</b>		<b>0</b>	<b>515</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>549</b>
200		<b>Total Legal, Democratic &amp; Development Services</b>		<b>2,885</b>	<b>3,163</b>	<b>4,368</b>	<b>4,376</b>	<b>4,019</b>	<b>1,723</b>	<b>20,534</b>

**GENERAL FUND CAPITAL PROGRAMME**

Line	Capital Code	CAPITAL SCHEME	Source of Funding	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	TOTAL
				March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate	March 05 Estimate
				£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>SOCIAL SERVICES</b>										
201	P129	Building Portfolio Study	M	1	0	0	0	0	0	1
202	P228	Day Centre Elliman Avenue - Learning Disability Service	M	11	0	0	0	0	0	11
203	P660	Extra Care Sheltered Housing	M	0	0	800	1,700	1,700	1,800	6,000
204	P635	Gurney House - Install LST. Radiators	M	190	0	0	0	0	0	190
205	P224	Information Management in Social Services	G	92	0	0	0	0	0	92
206	P274	Integrated Challenging Behaviour Project (Priors Day Services)	G	3	0	0	0	0	0	3
207	P215	Langley Day Centre - Elliman Avenue	M	125	0	0	0	0	0	125
208	P636	Longcroft Care Home - Install LST. Radiators	M	195	0	0	0	0	0	195
209	P637	Longcroft Care Home - Replace Boilers	M	30	0	0	0	0	0	30
210	P163	Mental Health Resource Centre	M	7	0	0	0	0	0	7
211	P638	Newbeech House - Install LST. Radiators	M	88	0	0	0	0	0	88
212	P639	Priors Close (1 - 4) Install LST. Radiators	M	133	0	0	0	0	0	133
213	P326	Refurbish Slough Family Centre	M	20	0	0	0	0	0	20
214	P328	Replace Sunroom at Lavender Court - Priors Close	M	219	0	0	0	0	0	219
215	P329	Replace Windows Gurney House	M	80	0	0	0	0	0	80
216	P330	Replacement Children's Residential Home	M	829	0	0	0	0	0	829
217	P331	Replacement Client Information System for CRIS	M	1,306	500	0	0	0	0	1,806
218	P277	Reprovision of Residential Care Services for Older People	M	527	2,500	2,500	500	0	0	6,027
219	P275	Resource Centre - Severly Disabled Young People (Breakaway)	G	11	0	0	0	0	0	11
220	P268	Slough Family Centre - Minor Refurbishment Works	M	17	0	0	0	0	0	17
221	P333	Slough Supported Housing Partnership Initiative (Longcroft)	G / M	17	0	0	0	0	0	17
222	P180	Social Services I.T System	M	102	0	0	0	0	0	102
223	P179	Social Services Portfolio - Property Statutory Breaches	M	35	0	0	0	0	0	35
224	P640	Wexham House - Install LST. Radiators	M	140	0	0	0	0	0	140
225	P351	Wexham House Extension (New Sangham Day Centre)	M	34	0	0	0	0	0	34
226		<b>Total Social Services</b>		<b>4,212</b>	<b>3,000</b>	<b>3,300</b>	<b>2,200</b>	<b>1,700</b>	<b>1,800</b>	<b>16,212</b>
227		<b>TOTAL GENERAL FUND CAPITAL PROGRAMME</b>		<b>32,524</b>	<b>25,583</b>	<b>29,739</b>	<b>30,337</b>	<b>13,132</b>	<b>6,483</b>	<b>137,798</b>

# PRUDENTIAL INDICATORS

## 1. REVISED ESTIMATES OF CAPITAL EXPENDITURE

The revised estimates of capital expenditure to be incurred for the current and future years that are recommended for approval are:

	2003/4	2004/05	2005/6	2006/7	2007/8	2008/9	2009/10
	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>General Fund:</b>							
CE / ACE / Finance	2,406	6,639	6,164	6,813	11,563	5,686	0
Hsg & Neighbourhood	3,289	6,641	2,927	4,604	5,005	1,092	1,960
Learning & Cultural	10,511	12,147	10,329	10,654	7,193	635	1,000
LDD	3,499	2,885	3,163	4,368	4,376	4,019	1,723
Social Services	892	4,212	3,000	3,300	2,200	1,700	1,800
Affordable Housing	2,987	1,705	5,437	791			
<b>Total non-HRA</b>	<b>23,584</b>	<b>34,229</b>	<b>31,020</b>	<b>30,530</b>	<b>30,337</b>	<b>13,132</b>	<b>6,483</b>
HRA	3,560	6,961	7,939	16,986	16,479	16,079	8,947
<b>Total Cap. Programme</b>	<b>27,144</b>	<b>41,190</b>	<b>38,959</b>	<b>47,516</b>	<b>46,816</b>	<b>29,211</b>	<b>15,430</b>

## 2. ESTIMATES OF CAPITAL FINANCING SOURCES

Although this indicator is not required by the Code, the Director of Finance & Property Services is of the view that the Council should monitor this indicator so that the financing sources for the planned expenditure can be clearly identified. The revised estimates of different sources of capital finance are:

	2003/4	2004/5	2005/6	2006/7	2007/8	2008/9	2009/10
	Actual	Est.	Est.	Est.	Est.	Est.	Est.
	£'000	£'000	£'000	£'000	£'000	£'000	
Grants & Contributions	8,231	13,520	4,995	2,937	1,965	302	
Capital receipts	9,160	8,838	9,421	8,141	10,350	2,350	2,000
Capital Fund	204	720	0	0	0	0	0
Revenue & Major rep. allow.	3,182	6,280	7,589	5,058	4,550	4,150	
Credit Approvals/Borrowing	6,367	11,832	16,954	31,380	29,951	22,409	13,430
<b>Total</b>	<b>27,144</b>	<b>41,190</b>	<b>38,959</b>	<b>47,516</b>	<b>46,816</b>	<b>29,211</b>	<b>15,430</b>

## 3. REVISED ESTIMATES OF CAPITAL FINANCING REQUIREMENT (CFR)

The capital financing requirement (CFR) is a new concept in the Prudential System, but can simply be understood as the Council's underlying need to borrow money long term for capital purposes and is based on the Council's ability to afford the borrowing. The revised estimates of the end of year capital financing requirement for the Council for the future years is:

CFR	31.3.2004 Actual £M	31.3.2005 Estimate £M	31.3.2006 Estimate £M	31.3.2007 Estimate £M	31.3.2008 Estimate £M	31.3.2009 Estimate £M	31.3.2010 Estimate £M
HRA	-15.044	-15.044	-15.044	-3.446	8.113	19.691	28.639
GF	20.159	31.991	48.945	68.747	84.691	92.965	94.681
<b>Total CFR</b>	<b>5.115</b>	<b>16.947</b>	<b>33.901</b>	<b>65.281</b>	<b>92.804</b>	<b>112.657</b>	<b>123.320</b>

In accordance with the best professional practice, the Council does not associate borrowing with particular items or types of expenditure. The Council has adopted the CIPFA Code of Practice for Treasury Management and manages its treasury position in terms of its borrowing and investments in accordance with its approved treasury

management strategy and practices. In day to day cash management, no distinction is made between revenue cash and capital cash.

**4. KEY PRUDENCE INDICATOR**

CIPFA’s Prudential Code for Capital Finance in Local Authorities includes the following as a key indicator of prudence:

*“In order to ensure that over the medium term net borrowing will only be for a capital purpose, the local authority should ensure that net external borrowing does not, except in the short term, exceed the total of capital financing requirement in the preceding year plus estimates of any additional capital financing requirement for the current and next two financial years.”*

The Director of Finance & Property Services does not envisage any difficulties in meeting this requirement for the current or future years. This view takes into account current commitments, existing plans and the proposals contained in this report and the Council’s current revenue budget and strategy report.

**5. ESTIMATED RATIO OF FINANCING COSTS TO NET REVENUE STREAM**

This indicator has been calculated as debt interest, borrowing refinancing costs, minimum revenue provision, depreciation for HRA and net of investment income and divided by the General Fund (GF) budget requirement for the GF element of costs and the total of HRA income for the HRA costs. The estimates of financing costs include current commitments and the proposals contained in this report, the Council’s revenue budget and strategy report and the proposed treasury management function reported elsewhere on the agenda.

	2003-04	2004-05	2005-06	2006-07	2007-08
	Actual	Estimate	Estimate	Estimate	Estimate
	%	%	%	%	%
HRA	31.57	20.28	20.02	20.85	21.96
GF	0.55	0.22	0.46	1.20	3.06

The above indicator is calculated gross of capital financing FSS. The Council normally receives government support in the form of RSG for the capital expenditure funded from supported level of borrowing. However it should also be noted that any borrowing above the government supported limit has to be fully funded by the Council. In addition, the RSG/FSS settlement is only announced on an annual basis. As the Council currently projects the revenue budget and strategy for three years ahead, the above indicator has been calculated for the period of 3 years as required by the CIPFA’s Code.

**6. AUTHORISED LIMIT FOR EXTERNAL DEBT**

This indicator represents the maximum amount the Council may borrow at any point in time in the year and has to be set at a level the Council considers is **prudent**. The Director of Finance & Property Services suggests that it is set at a level of existing debt, plus new borrowing required to fund capital expenditure plus a reasonable margin to allow for unusual treasury events. Although the Council does not currently have any finance lease liabilities, the Director of Finance & Property Services suggests that a separately identified limit for potential future leasing liabilities is approved.

The recommended authorised limits for external debt are gross of investments and are consistent with the Council's current commitments, existing plans and proposals in this report and the treasury management policy and strategy reported elsewhere on the agenda. The Council is asked to approve these limits and to delegate authority to the Director of Finance & Property Services, within the total limit for any individual year, to effect movement between the separately agreed limits for borrowing and other long term liabilities, in accordance with option appraisal and best value for money for the Council. Any such limits will be reported to the Council at its next meeting following the change. In taking its decision on this capital budget report, the Council is asked to note that the authorised limit determined for 2005-06 will be the statutory limit determined under section 3(1) of the Local Government Act 2003.

#### **AUTHORISED LIMIT FOR EXTERNAL DEBT**

	2004/5 £M	2005/6 £M	2006/7 £M	2007/8 £M	2008/9 £M	2009/10 £M
Borrowing	70.7	82.0	110.0	137.0	158.0	169.0
Other Long Term Liabilities	2.0	2.0	2.0	2.0	2.0	2.0
<b>Total</b>	<b>72.7</b>	<b>84.0</b>	<b>112.0</b>	<b>139.0</b>	<b>160.0</b>	<b>171.0</b>

#### **OPERATIONAL BOUNDARY FOR EXTERNAL DEBT**

The Council is also asked to approve the following operational boundary for external debt for the same time period. The proposed operational boundary for external debt is on the same estimates as the authorised limit but reflects estimates of the most likely, prudent but not worst case scenario, without the additional headroom included within the authorised limit to allow for example for unusual cash movements, and equates to the maximum of external debt projected by this estimate. Within the operational boundary, figures for borrowing and other long term liabilities are separately identified. The Council is also asked to delegate authority to the Director of Finance & Property Services, within the total operational boundary for any individual year, to effect movement between the separately agreed limits for borrowing and other long term liabilities, in similar fashion to the authorised limit. Any such limits will be reported to the Council at its next meeting following the change.

#### **OPERATIONAL BOUNDARY FOR EXTERNAL DEBT**

	2004/5 £M	2005/6 £M	2006/7 £M	2007/8 £M	2008/9 £M	2009/10 £M
Borrowing	67.3	75.6	106.9	134.5	154.3	165.0
Other Long Term Liabilities	2.0	2.0	2.0	2.0	2.0	2.0
<b>Total</b>	<b>69.3</b>	<b>77.6</b>	<b>108.9</b>	<b>136.5</b>	<b>156.3</b>	<b>167.0</b>

#### **INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS**

In view of the Director of Finance & Property Services, this indicator is most easily understood as if no capital programme had yet been approved for the following years. The indicator is then calculated by taking the estimates of capital in indicator 1 above, identifying the element to be funded from borrowing, calculate the debt charges and divide that by the tax base for Council Tax for GF capital Expenditure. For HRA capital expenditure, the ALMO borrowing is 100% supported by government grant with the balance of the capital expenditure funded from the Major Repairs Allowance (Grant/Subsidy) and revenue contributions and therefore will not impact the indicator for HRA.

## INCREMENTAL IMPACT ON BAND D COUNCIL TAX PER ANNUM

	2004/5	2005/6	2006/7	2007/8	2008/9	2009/10
Gross Incremental impact of the proposed capital budget before government support, savings & Council Tax Decisions.	£6.82	£19.78	£25.01	£88.92	£23.19	£15.87

The above indicator is calculated gross of capital financing FSS (as the RSG/FSS settlement is only announced on an annual basis). The Council normally receives government support to the level of allocated supported borrowing. However it should also be noted that any borrowing above the government supported limit has to be fully funded by the Council and does not take account of revenue savings identified as part of the business planning process to offset the final impact of the borrowing costs to the Council and the Council Tax position.

### 9. **TREASURY MANAGEMENT**

The Council has already adopted CIPFA's Code of Practice on Treasury Management and the Treasury Policy Statement and Strategy contains upper and lower limits for fixed and variable interest rate exposure for net outstanding principal sums. In summary, the Director of Finance & Property services will manage fixed interest rate exposures within the range 75% to 100% and variable interest rate exposures within the range 0% to 25%. The treasury strategy also sets out the maturity structure of Council's borrowing and the limits on long term investments.